

JOHN TAOLO GAETSEWE DISTRICT MUNICIPALITY



BUDGET 2012/2013

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1. Mayor's Report

Honourable Speaker
Members of Mayoral Committee
Fellow Councillors
Municipal Manager
Officials of Council
Ladies and Gentlemen

Honourable Speaker we have spent the past year carefully planning for the duration of this term of office in crafting the Integrated Development Plan (IDP). Our IDP is our plan for the future. It is our plan to build a better region, one that helps the poor, one that stimulates local economy.

Honourable Councilors, at this special budget meeting the adoption of this year's budget is different as I propose this budget to Council with the proposed IDP for the next five year cycle.

As you are aware the IDP is a legislative requirement. However, like many requirements, it is sometimes viewed in many places as a compliance mechanism, not a strategic vision. This IDP changes that perception.

The proposed IDP, if adopted by council will become the guiding document of all departments within our district. The document has been carefully crafted with a view of changing the lives of our people.

The proposed IDP has its partner, the proposed budget for 2012/2013.

BUDGET OVERVIEW

The tabling of the 2012/13 Budget takes place under tremendous challenges. The main challenge facing our municipality is diminishing cash position of the municipality due to the loss of the DMA, the loss of the MIG funding as well as the termination of the roads agency agreement.

This is the challenge for our budget and confirms the fact that we are a full grant-dependent municipality. What does this mean for us as a municipality is that we must manage our financial resources prudently and effectively.

PROPOSED ALLOCATIONS

We are proposing a total operating budget of R 63, 8 million.

The total operating expenditure is R 63, 7 million.

During the tabling of the Draft Budget the employee related costs amounted to R 42.6 million. In the proposed budget employee related costs increased to R43 million that is 67.45 % of the total operating budget, on account of the fact that temporary workers will be incorporated into the organizational structure of the municipality from 1 July 2012.

Capital budget for 2012/13 amount to R1 million, and will be funded from the operational budget.

Hon. Speaker, council should note that there is no allocation for capital projects in the 2012/13 financial year. As we all know MIG allocation goes directly to local municipalities to implement projects.

Honourable Councillors,

We must not turn away from our challenges. We must confront them with hope and determination. We have to do more with less; we have to work harder and smarter.
We must develop revenue enhancement strategies. We must vigorously lobby for funding in order to address our socio-economic challenges.

CONCLUSION

I would like to thank the Acting Municipal Manager, his management team and all employees for their outstanding support and commitment.

My thanks also go to the Councilors who have the extremely difficult task of balancing the community's expectations with the reality of limited resources.

Honourable Speaker,

I hereby present the proposed budget and proposed IDP to council for consideration.

I thank you.

2. Council Resolutions

- 2.1 That in terms of section 24 of the Municipal Finance Management Act, 56 of 2003, the budget of the John Taolo Gaetsewe District Municipality for the financial year 2012/2013; and indicative allocations for the two projected outer years 2013/2014 and 2014/2015, and the single year capital appropriations are approved as set out in the following tables:
 - 2.1.1. Budgeted Financial Performance (revenue and expenditure by standard classification, (Table A2)
 - 2.1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote, (Table A3)
 - 2.1.3. Budgeted Financial Performance (revenue by source and expenditure by type, (Table A4)
 - 2.1.4. Single year capital appropriations by municipal vote and standard classification and associated funding by source (Table A5)
- 2.2 That the financial position, cash flow, cash back accumulated reserve/accumulated surplus, asset management are approved as set out in the following tables:
 - 2.2.1. Budgeted Financial Position (Table A6)
 - 2.2.2. Budgeted Cash Flows (Table A7)
 - 2.2.3. Cash back reserves and accumulated surplus reconciliation (Table A8)
 - 2.2.4. Asset Management (Table A9)
- 2.3. That in terms of section 24(2)(c)(v) of the Municipal Finance Management Act, 56 of 2003, the following budget-related policies for the budget year 2011/2012 be re-affirmed:
 - Tariff Policy
 - Property Rates Policy
 - Credit Control and Debt Collection Policy
 - Cash and Investment Policy
 - Supply Chain Management Policy
 - Funding and Reserves Policy
 - Funding and Reserve Policy
 - Debt Policy
 - Asset Management Policy
- 2.4 That a copy of the draft budget schedules and supporting documents attached herewith be forwarded to both National and Provincial Treasuries
- 2.5 That the Draft Service Delivery and Budget Implementation Plan with measurable performance objectives be approved by the Executive Mayor within 28 days after the approval of the budget.

3. EXECUTIVE SUMMARY

a) GENERAL

The Budget has been prepared in terms of the guidelines as contained in National Treasury's MFMA Circular 48, 51, 54, 55, 58 and 59.

In addition, this budget format and content incorporates the requirements of the Municipal Budget and Reporting Regulations. The main objective of these regulations is to formalise norms and standards to improve the credibility, sustainability, transparency, accuracy and reliability of municipal budgets.

Sound financial management principals remain essential and critical to ensure financial viability and sustainability.

The main challenges experienced during compilation of the budget can be summarised as follows:

- Reduction in national transfers from R63m to R58m
- Reduction in provincial transfers from R954 000 to R204 000
- No allocation for disaster management (NEAR & Fire Grant)
- No allocation for housing accreditation
- Total revenue decreased compared to the current year
- No additional sources of revenue
- Government grants constitutes 92% of total revenue
- Total expenditure on votes increased with more than 5%
- Employee related cost increased from R40.4m in 2012 to R43.m in 2013
- Wage increases that continue to exceed inflation
- No service charges or any other tariffs to be levied
- EPWP Integrated Grant the only service delivery related grant
- Contribution to capital from operational budget only R1m

The municipality has no entities and does not make use of external mechanisms to perform service delivery.

The municipality is mainly dependent on government grants which constitute more than 92% of the total revenue for 2012/13. The following grants allocated to the municipality in terms of the 2011 DORA have been included in the budget.

NATIONAL ALLOCATIONS

EQUITABLE SHARE		55 361 000	58 251 000	61 815 000
MUNICIPAL SYSTEM IMPROVEMENT GRANT		1 000 000	1 000 000	950 000
EPWP INTEGRATED GRANT		1 000 000	-	-
LOCAL GOVERNMENT FINANCE MANAGEMENT GRANT		1 250 000	1 250 000	1 250 000
		58 611 000	60 501 000	64 015 000

PROVINCIAL ALLOCATIONS

NEAR SYSTEMS		-	-	-
LIBRARY DEVELOPMENT GRANT		204 000	229 000	253 000
FIRE GRANT		-	-	-

		204 000	229 000	253 000
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GRAND TOTAL

		58 815 000	60 730 000	64 268 000
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It is also critical to note that for the 2012/2013 financial year, there is no MIG allocation, Housing Accreditation and Provincial Disaster Grants for John Taolo Gaetsewe District Municipality.

The focus for the next financial years will be on the support to local municipalities.

b) OPERATIONAL BUDGET

Operating Budget	2012/2013	2013/2014	2014/2015
Revenue	63 800 700	65 349 510	69 063 776
Expenditure	63 765 098	65 940 653	69 179 712
Surplus/(Deficit)	35 602	-591 143	-115 936

REVENUE

As indicated in Table A2 the total budgeted revenue amounts to R 63, 8 m for 2012/13 and R 65,3m and R 69, m for the two outer years respectively.

Revenue from Government Grants amounts to 92% of the total revenue. The municipality will not be generating revenue through tariffs for service charges for the next financial years. The municipality needs to explore alternative revenue sources for the coming financial years in order to sustain itself.

The internal audit shared service with local municipalities will result in a contribution from local municipalities of R 2.8 million.

It is expected that interest from investments will be earned at an amount of R1.3 million.

In these tough economic times strong revenue management is fundamental to the financial sustainability of this municipality. The reality is that we are faced with enormous development backlogs and poverty in our region.

EXPENDITURE

Total operating expenditure for 2012/2013 amounts to R 63,7m. Expenditure from grant-funding constitutes 92% of the total operating budget. The limited resources cannot accommodate the growing increase in unlimited needs.

The following constitute the main type of operating expenditure:

- Employee related cost =
- Remuneration of Councillors =
- Debt impairment =
- Depreciation =
- Finance charges =
- Contracted services =
- Transfers and grants
- General Expenses =

The personnel budget remains the biggest challenge in the next financial year. This also relates to the increase in expenditure due to the funding of critical vacant posts. Budgeted allocation of employee

related cost constitutes 67.45% of the total operating budget. As the 3 year collective SALGBC agreement comes to an end on 30 June 2012, salary increases have been factored into the budget at a % increase of 6%.

The organogram has been reviewed to include temporary post not included in the organogram. More than 60% of the vacant posts have been budgeted for in the next financial year. The municipality is still waiting for the final outcome report of the municipal wage curve and therefore the full impact of the financial implication cannot be determined.

The cost associated with the remuneration of councillors is determined by Minister of Co-operative Governance and Traditional Affairs in accordance with the remuneration of Public Office Bearers Act. Debt impairment is a non-cash flow item and relates to the write-off of irrecoverable debts.

Provision for depreciation has been informed by the municipality's Asset Management Policy.

Depreciation is budgeted at R1.8m and equates 3% of the total operating expenditure.

Finance charges consists of the repayment of interest on long-term borrowing and budgeted at R250 000.

Contracted services totals R1.6m and includes provision for insurance, security service and service agreements.

Other expenditure consists primarily of items relating to the daily operations of the municipality. This expenditure increased from R10m in 2011/12 to R12.6m for the next financial year.

Repairs & Maintenance is budgeted at R1.3m, only 2% of the total operating budget.

(C) Capital Budget

Capital Budget	2012/2013	2013/2014	2014/2015
Capex	1 000 000	1 295 000	1 095 000
Source of Funding	1 000 000	1 260 000	1 323 000
Surplus/(Deficit)		35 000	-228 000

Capital expenditure for 2012/213 amounts to R 1.m and consist only of new asset purchases. No provision for infrastructure. The capital budget includes expenditure on general vehicles, IT equipment/hardware, office equipment and IT software.

Only single year expenditure appropriations will be funded as follows:

- Office of Municipal Manager = R80 000
- Office of Executive Mayor/Speaker = R 550 000
- Budget and Treasury Office = R50 000
- HR & Corporate Services = R230 000
- Community Development Services = R15 000
- Basic Services and Infrastructure = R5 000
- Development and Planning = R70 000

The capital budget will be funded through the capital replacement reserve.

4. ANNUAL BUDGET TABLES

Annual Budget Tables are set out in Annexure 1

5. SUPPORTING DOCUMENTATION

Supporting documentation is set out in Annexure 2

5.1 Overview of annual budget process

The Mayor tabled the schedule of key deadlines outlining the process for preparing the annual budget, reviewed integrated development plan and service delivery and budget implementation plan in August 2011. The schedule is attached in Annexure 3. There were deviations from the schedule whereby certain meetings did not take place as planned, e.g the proposed district IDP Lekgothla and a few IFR meetings.

The funding and reserves policy were taken into account during compilation of the budget together with the MFMA Circulars issued by National Treasury for guidance on preparation of the budget. Budget and IDP workshops were held.

5.2 Overview of Budget Related Policies

The municipality's budgeting process is governed and guided by relevant legislation and budget related policies. The main purpose of the budget-related policies is to govern and guide the budget process and inform the projections of the medium term. The following budget-related policies have been approved by council:

- Tariff Policy
- Property Rates Policy
- Credit Control and Debt Collection Policy
- Cash and Investment Policy
- Supply Chain Management Policy
- Funding and Reserve Policy
- Debt Policy
- Asset Management Policy

There are no amendments to the above-mentioned policies.

5.3 Overview of Budget Assumptions

- No tariffs or levies for service charges or other services to be rendered
- Contribution from local municipalities for internal audit shared services
- Proposed selling of game at farm Thwane
- Government grants constitute 92% of total budgeted revenue and Increase in grant dependency remains a challenge
- No revenue for property rates due to transfer of DMA to Joe Morolong Local Municipality.
- Personnel cost continue to put pressure on the budget and an increase of 6 % applied
- Filling of critical vacant lead to increase in personnel budget
- High decline in revenue base leads to decline in expenditure although unlimited needs continue to grow
- No investment in capital projects

5.4 Funding the Budget

Annexure 2, supporting documents contains a few tables regarding the sources of funding.

5.5 Allocations made by the municipality

The municipality will make the following contributions/allocations:

Receiving Institution/Municipality/Organisation	Amount
- Joe Morolong Local Municipality	R 204 000
- Provincial Tourism	R 85 500
- Tourism Associations	R 300 000

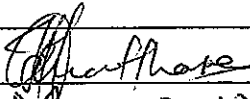
5.6 Disclosure on Salaries, Allowances and Benefits

Annexure 2, supporting table SA22, 23 & 24 outlines the disclosure requirements on salaries, allowances and benefits.

QUALITY CERTIFICATE

I ILHOMELANG - H. MATLHARE, municipal manager
of JOHN TAOLO GAETSEWE DISTRICT hereby certify that the
annual budget and supporting documentation have been prepared in accordance with the
Municipal Finance Management Act and the regulations made under the Act, and that the
annual budget and supporting documents are consistent with the Integrated Development
Plan of the municipality.

Print Name ILHOMELANG H. MATLHARE
Municipal Manager of JOHN TAOLO GAETSEWE DISTRICT

Signature 
Date 30 MAY 2012

ANNEXURE 1

Municipal annual budgets and MTREF & supporting tables

Version 2.4

[Click for Instructions!](#)

Accountability

Transparency

**Information &
service delivery**



national treasury

Department:
National Treasury
REPUBLIC OF SOUTH AFRICA

Contact details:

Data submission enquiries:

Elsabé Rossouw

National Treasury

Tel: (012) 315-5534

Electronic documents: lgdocuments@treasury.gov.za

Preparation Instructions

Municipality Name:

CFO Name:

Tel:

Fax:

E-Mail:

Budget for MTREF starting:

Budget Year: 2012/13

Does this municipality have Entities?

If YES: Identify type of report:

Name Votes & Sub-Votes

Printing Instructions

Showing / Hiding Columns

Showing / Clearing Highlights

Important documents which provide essential assistance

[MFMA Budget Circulars](#) [Click to view](#)

[MBRR Budget Formats Guide](#) [Click to view](#)

[Dummy Budget Guide](#) [Click to view](#)

[Funding Compliance Guide](#) [Click to view](#)

[MFMA Return Forms](#) [Click to view](#)

DC45 John Taolo Gaetsewe - Contact Information

A. GENERAL INFORMATION

Municipality	DC45 John Taolo Gaetsewe
Grade	4
Province	NC NORTHERN CAPE
Web Address	www.taoloqaetsewe.gov.za
e-mail Address	

4 Grade in terms of the Remuneration of Public Office Bearers Act.

B. CONTACT INFORMATION

Postal address:	
P.O. Box	1480
City / Town	Kuruman
Postal Code	8460
Street address	
Building	
Street No. & Name	4 Federale Mynbou Str
City / Town	Kuruman
Postal Code	8460
General Contacts	
Telephone number	053 712 8700
Fax number	053 712 2502

C. POLITICAL LEADERSHIP

Speaker:		Secretary/PA to the Speaker:	
Name	SB Caobusiwe	Name	P Boorman
Telephone number	053 712 8700	Telephone number	053 712 8700
Cell number	082 777 1148	Cell number	0795046768
Fax number	053 712 2502	Fax number	053 712 2502
E-mail address	caobusiwe@taoloqaetsewe.gov.za	E-mail address	boormanp@taoloqaetsewe.gov.za

Mayor/Executive Mayor:		Secretary/PA to the Mayor/Executive Mayor:	
Name	S Mosikatshe	Name	Nkele Morakeng
Telephone number	053 712 8700	Telephone number	053 712 8700
Cell number	082 777 1145	Cell number	072 185 2887
Fax number	053 712 2502	Fax number	053 712 2502
E-mail address	mosikatses@taoloqaetsewe.gov.za	E-mail address	morakengn@taoloqaetsewe.gov.za

Deputy Mayor/Executive Mayor:		Secretary/PA to the Deputy Mayor/Executive Mayor:	
Name		Name	
Telephone number		Telephone number	
Cell number		Cell number	
Fax number		Fax number	
E-mail address		E-mail address	

D. MANAGEMENT LEADERSHIP

Municipal Manager:		Secretary/PA to the Municipal Manager:	
Name	MP Bokgwathile	Name	Dineo Bontsi
Telephone number	053 712 8731	Telephone number	053 712 8731
Cell number		Cell number	082 940 1876
Fax number	053 712 2502	Fax number	053 712 2502
E-mail address	bokgwathilem@taoloqaetsewe.gov.za	E-mail address	bontsid@taoloqaetsewe.gov.za

Chief Financial Officer		Secretary/PA to the Chief Financial Officer	
Name	Sharona French-Sulliman	Name	Matsela Mokwabone
Telephone number	0537128700	Telephone number	053 712 8726
Cell number	824 403 359	Cell number	
Fax number	0537122502	Fax number	053 712 2502
E-mail address	sharonafs@taoloqaetsewe.gov.za	E-mail address	mokwabonem@taoloqaetsewe.gov.za

Official responsible for submitting financial information	
Name	Sharona French-Sulliman
Telephone number	053 712 8780
Cell number	082 440 3359
Fax number	053 712 2505
E-mail address	sharonafs@taoloqaetsewe.gov.za

Official responsible for submitting financial information	
Name	Taljaard van Huyssteen
Telephone number	053 712 8725
Cell number	082 784 2282
Fax number	053 712 2502
E-mail address	vanhuyssteent@taoloqaetsewe.gov.za

Official responsible for submitting financial information	
Name	Lethogonolo Molale
Telephone number	053 712 8794
Cell number	0799323959
Fax number	053 712 2502
E-mail address	molalel@taoloqaetsewe.gov.za

DC45 John Taolo Gaetsewe - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue - Standard									
<i>Governance and administration</i>	89 471	44 777	81 199	56 952	62 918	62 909	62 407	65 323	69 037
Executive and council	55 176	4 391	35 671	4 550	10 580	10 571	6 450	6 818	7 673
Budget and treasury office	-	-	42 829	51 994	51 929	51 929	55 494	58 011	60 836
Corporate services	34 295	40 386	2 698	409	409	409	464	494	528
<i>Community and public safety</i>	773	827	862	2 779	11 082	11 072	17	8	8
Community and social services	47	26	9	-	-	-	8	8	8
Sport and recreation	-	-	-	-	7 000	7 000	-	-	-
Public safety	726	801	853	767	794	794	5	-	-
Housing	-	-	-	2 004	3 280	3 270	4	-	-
Health	-	-	-	8	8	8	-	-	-
<i>Economic and environmental services</i>	40 216	52 309	110 484	11 047	12 532	12 528	1 376	19	19
Planning and development	466	21	299	377	377	377	1 376	19	19
Road transport	39 750	52 288	110 184	10 670	12 156	12 151	-	-	-
Environmental protection	-	-	-	-	-	-	-	-	-
<i>Trading services</i>	-	-	6 726	-	260	260	-	-	-
Electricity	-	-	4 291	-	-	-	-	-	-
Water	-	-	2 435	-	260	260	-	-	-
Waste water management	-	-	-	-	-	-	-	-	-
Waste management	-	-	-	-	-	-	-	-	-
<i>Other</i>	-	-	-	-	-	-	1	-	-
Total Revenue - Standard	130 460	97 913	199 271	70 778	86 792	86 769	63 801	65 350	69 064
Expenditure - Standard									
<i>Governance and administration</i>	28 995	31 342	34 927	39 020	45 552	44 636	40 110	41 988	44 029
Executive and council	11 827	9 475	12 990	19 846	25 931	25 926	19 241	20 088	21 116
Budget and treasury office	-	-	10 070	7 333	7 780	7 710	8 457	8 860	9 241
Corporate services	17 168	21 867	11 867	11 841	11 841	11 000	12 412	13 040	13 672
<i>Community and public safety</i>	5 146	8 103	7 414	11 626	19 121	19 106	12 399	13 017	13 668
Community and social services	2 815	5 730	4 590	311	311	310	6 725	7 040	7 392
Sport and recreation	-	-	-	-	7 000	7 000	-	-	-
Public safety	2 331	2 373	2 824	3 638	3 782	3 775	3 530	3 707	3 892
Housing	-	-	-	1 881	2 232	2 231	2 143	2 269	2 383
Health	-	-	-	5 796	5 796	5 790	-	-	-
<i>Economic and environmental services</i>	50 739	63 300	117 414	20 123	21 859	21 854	8 028	7 174	7 532
Planning and development	4 666	5 730	7 189	6 053	6 304	6 300	8 028	7 174	7 532
Road transport	46 073	57 570	110 225	14 070	15 556	15 554	-	-	-
Environmental protection	-	-	-	-	-	-	-	-	-
<i>Trading services</i>	-	-	9 835	-	260	260	-	-	-
Electricity	-	-	3 656	-	-	-	-	-	-
Water	-	-	4 666	-	260	260	-	-	-
Waste water management	-	-	958	-	-	-	-	-	-
Waste management	-	-	554	-	-	-	-	-	-
<i>Other</i>	-	-	-	-	-	-	3 229	3 366	3 534
Total Expenditure - Standard	84 880	102 745	169 589	70 769	86 792	85 856	63 765	65 544	68 763
Surplus/(Deficit) for the year	45 580	(4 832)	29 682	9	0	913	36	(193)	301

DC45 John Taolo Gaetsewe - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand									
Revenue - Standard									
<i>Municipal governance and administration</i>	89 471	44 777	81 199	56 952	62 918	62 909	62 407	65 323	69 037
Executive and council	55 176	4 391	35 671	4 550	10 580	10 571	6 450	6 818	7 673
<i>Mayor and Council</i>	55 176	4 391	35 094	1 488	7 518	7 510	2 626	2 855	3 612
<i>Municipal Manager</i>			578	3 062	3 062	3 061	3 824	3 963	4 061
Budget and treasury office			42 829	51 994	51 929	51 929	55 494	58 011	60 836
Corporate services	34 295	40 386	2 698	409	409	409	464	494	528
<i>Human Resources</i>									
<i>Information Technology</i>									
<i>Property Services</i>									
<i>Other Admin</i>	34 295	40 386	2 698	409	409	409	464	494	528
<i>Community and public safety</i>	773	827	862	2 779	11 082	11 072	17	8	8
Community and social services	47	26	9	-	-	-	8	8	8
<i>Libraries and Archives</i>									
<i>Museums & Art Galleries etc</i>									
<i>Community halls and Facilities</i>									
<i>Cemeteries & Crematoriums</i>									
<i>Child Care</i>									
<i>Aged Care</i>									
<i>Other Community</i>	47	26	9				8	8	8
<i>Other Social</i>									
Sport and recreation					7 000	7 000			
Public safety	726	801	853	767	794	794	5	-	-
<i>Police</i>									
<i>Fire</i>				371	515	515	-		
<i>Civil Defence</i>									
<i>Street Lighting</i>									
<i>Other</i>	726	801	853	396	279	279	5		
Housing				2 004	3 280	3 270	4		
Health	-	-	-	8	8	8	-	-	-
<i>Clinics</i>									
<i>Ambulance</i>									
<i>Other</i>				8	8	8			
<i>Economic and environmental services</i>	40 216	52 309	110 484	11 047	12 532	12 528	1 376	19	19
Planning and development	466	21	299	377	377	377	1 376	19	19
<i>Economic Development/Planning</i>	466	21	299	377	377	377	1 376	19	19
<i>Town Planning/Building enforcement</i>									
<i>Licensing & Regulation</i>									
Road transport	39 750	52 288	110 184	10 670	12 156	12 151	-	-	-
<i>Roads</i>	39 750	52 288	110 184	10 670	7 114	7 111			
<i>Public Buses</i>									
<i>Parking Garages</i>									
<i>Vehicle Licensing and Testing</i>									
<i>Other</i>					5 042	5 040			
Environmental protection	-	-	-	-	-	-	-	-	-
<i>Pollution Control</i>									
<i>Biodiversity & Landscape</i>									
<i>Other</i>									
<i>Trading services</i>	-	-	6 726	-	260	260	-	-	-
Electricity	-	-	4 291	-	-	-	-	-	-
<i>Electricity Distribution</i>			4 291						
<i>Electricity Generation</i>									
Water	-	-	2 435	-	260	260	-	-	-
<i>Water Distribution</i>			2 435						
<i>Water Storage</i>					260	260			
Waste water management	-	-	-	-	-	-	-	-	-
<i>Sewerage</i>									
<i>Storm Water Management</i>									
<i>Public Toilets</i>									
Waste management	-	-	-	-	-	-	-	-	-
<i>Solid Waste</i>									
<i>Other</i>	-	-	-	-	-	-	1	-	-
<i>Air Transport</i>									
<i>Abattoirs</i>									
<i>Tourism</i>									
<i>Forestry</i>									
<i>Markets</i>									
<i>PMU</i>							1		
Total Revenue - Standard	130 460	97 913	199 271	70 778	86 792	86 769	63 801	65 350	69 064

Expenditure - Standard									
Municipal governance and administration	28 995	31 342	34 927	39 020	45 552	44 636	40 110	41 988	44 029
Executive and council	11 827	9 475	12 990	19 846	25 931	25 926	19 241	20 088	21 116
Mayor and Council	11 827	9 475	9 681	9 894	15 979	15 976	9 080	9 480	10 010
Municipal Manager			3 309	9 952	9 952	9 950	10 161	10 607	11 106
Budget and treasury office			10 070	7 333	7 780	7 710	8 457	8 860	9 241
Corporate services	17 168	21 867	11 867	11 841	11 841	11 000	12 412	13 040	13 672
Human Resources									
Information Technology									
Property Services									
Other Admin	17 168	21 867	11 867	11 841	11 841	11 000	12 412	13 040	13 672
Community and public safety	5 146	8 103	7 414	11 626	19 121	19 106	12 399	13 017	13 668
Community and social services	2 815	5 730	4 590	311	311	310	6 725	7 040	7 392
Libraries and Archives									
Museums & Art Galleries etc									
Community halls and Facilities									
Cemeteries & Crematoriums									
Child Care									
Aged Care									
Other Community	2 815	5 730	4 590	311	311	310	6 725	7 040	7 392
Other Social									
Sport and recreation					7 000	7 000			
Public safety	2 331	2 373	2 824	3 638	3 782	3 775	3 530	3 707	3 892
Police									
Fire				371	515	515	-		
Civil Defence									
Street Lighting									
Other	2 331	2 373	2 824	3 267	3 267	3 260	3 530	3 707	3 892
Housing				1 881	2 232	2 231	2 143	2 269	2 383
Health	-	-	-	5 796	5 796	5 790	-	-	-
Clinics									
Ambulance									
Other				5 796	5 796	5 790			
Economic and environmental services	50 739	63 300	117 414	20 123	21 859	21 854	8 028	7 174	7 532
Planning and development	4 666	5 730	7 189	6 053	6 304	6 300	8 028	7 174	7 532
Economic Development/Planning	4 666	5 730	7 189	6 053	6 304	6 300	8 028	7 174	7 532
Town Planning/Building enforcement									
Licensing & Regulation									
Road transport	46 073	57 570	110 225	14 070	15 556	15 554	-	-	-
Roads	46 073	57 570	110 225	14 070	10 514	10 512			
Public Buses									
Parking Garages									
Vehicle Licensing and Testing									
Other					5 042	5 042			
Environmental protection	-	-	-	-	-	-	-	-	-
Pollution Control									
Biodiversity & Landscape									
Other									
Trading services	-	-	9 835	-	260	260	-	-	-
Electricity	-	-	3 656	-	-	-	-	-	-
Electricity Distribution			3 656						
Electricity Generation									
Water	-	-	4 666	-	260	260	-	-	-
Water Distribution			4 666						
Water Storage					260	260			
Waste water management	-	-	958	-	-	-	-	-	-
Sewerage			958						
Storm Water Management									
Public Toilets									
Waste management	-	-	554	-	-	-	-	-	-
Solid Waste			554						
Other	-	-	-	-	-	-	3 229	3 366	3 534
Air Transport									
Abattoirs									
Tourism									
Forestry									
Markets									
PMU							3 229	3 366	3 534
Total Expenditure - Standard	84 880	102 745	169 589	70 769	86 792	85 856	63 765	65 544	68 763
Surplus/(Deficit) for the year	45 580	(4 832)	29 682	9	0	913	36	(193)	301

DC45 John Taolo Gaetsewe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue by Vote									
Vote1 - Office of Municipal Manager	4 391	578	4 917	3 062	3 062	2 705	3 824	3 963	4 061
Vote2 - Office of Executive Mayor and Speaker	-	35 094	2 317	1 488	7 518	7 350	2 626	2 855	3 612
Vote3 - Budget and Treasury Office	40 386	42 829	49 924	51 994	51 929	51 924	55 494	58 011	60 836
Vote4 - HR and Corporate Services	-	3 238	3 131	409	409	392	464	494	528
Vote5 - Community Development Services	827	862	916	775	1 062	1 051	13	8	8
Vote6 - Basic Services and Infrastructure	52 288	117 673	97 471	12 674	22 436	15 279	5	1	1
Vote7 - Development and Planning	21	299	164	377	377	376	1 376	17	18
Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]	-	-	-	-	-	-	-	-	-
Total Revenue by Vote	97 913	200 574	158 840	70 778	86 792	79 077	63 801	65 350	69 064
Expenditure by Vote to be appropriated									
Vote1 - Office of Municipal Manager	-	3 309	10 294	9 952	9 952	-	10 161	10 607	11 106
Vote2 - Office of Executive Mayor and Speaker	9 475	9 681	10 142	9 894	15 979	6 000	9 080	9 480	10 010
Vote3 - Budget and Treasury Office	21 867	10 070	7 767	7 333	7 780	-	8 457	8 860	9 241
Vote4 - HR and Corporate Services	-	22 251	13 989	11 841	11 841	-	12 412	13 040	13 672
Vote5 - Community Development Services	7 215	7 413	10 862	9 745	10 149	-	10 255	10 747	11 285
Vote6 - Basic Services and Infrastructure	62 243	109 676	98 786	15 951	24 787	-	5 372	5 635	5 917
Vote7 - Development and Planning	5 730	7 189	6 949	6 053	6 304	-	8 028	7 174	7 532
Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	106 529	169 589	160 789	70 769	88 296	6 000	63 765	65 544	68 763
Surplus/(Deficit) for the year	(8 617)	30 985	(1 949)	9	(1 504)	73 077	36	(194)	301

DC45 John Taolo Gaetsewe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description R thousand	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Vote 7 - Development and Planning	21	299	164	377	377	376	1 376	17	18
LED	21	299	164	377	377	378	376	17	18
7.2 - EPWP Integrated Grant							1 000		
Vote 9 - [NAME OF VOTE 9] 8.1 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10] 0.1 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11] 11.1 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12] 12.1 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13] 13.1 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14] 14.1 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15] 15.1 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-
Total Revenue by Vote	97 913	200 574	158 840	70 778	86 792	79 077	63 801	65 350	69 064

DC45 John Taolo Gaetsewe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description R thousand	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Vote 10 - [NAME OF VOTE 10] 10.1 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11] 11.1 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12] 12.1 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13] 13.1 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14] 14.1 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15] 15.1 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	106 529	169 589	158 789	70 769	86 792	6 000	63 755	65 544	68 763
Surplus/(Deficit) for the year	(8 617)	38 985	51	9	(0)	73 077	36	(194)	301

DC45 John Taolo Gaetsewe - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand									
Revenue By Source									
Property rates	22	866	1 432	-	-	-	-	-	-
Property rates - penalties & collection charges									
Service charges - electricity revenue	5 546	3 849	5 315	-	-	-	-	-	-
Service charges - water revenue	-	2 627	4 700	-	-	-	-	-	-
Service charges - sanitation revenue	-	686	745	-	-	-	-	-	-
Service charges - refuse revenue	-	492	507	-	-	-	-	-	-
Service charges - other									
Rental of facilities and equipment	45	56	44	40	40	40	60	70	80
Interest earned - external investments	1 755	1 814	1 595	1 000	1 000	1 000	1 300	1 250	1 280
Interest earned - outstanding debtors	11		35						
Dividends received									
Fines									
Licences and permits									
Agency services	2 130								
Transfers recognised - operational			65 413	64 114	70 954	70 800	58 815	60 729	64 268
Other revenue	90 475	128 825	20 000	5 136	14 075	-	3 626	3 301	3 436
Gains on disposal of PPE									
Total Revenue (excluding capital transfers and contributions)	99 984	139 215	99 787	70 290	86 069	71 840	63 801	65 350	69 064
Expenditure By Type									
Employee related costs	34 029	35 836	45 380	40 499	39 863	39 775	43 012	44 711	46 891
Remuneration of councillors	3 021	2 878	3 286	3 750	3 800		3 900		
Debt impairment	76	-	1 846				100		
Depreciation & asset impairment	4 040	3 786	2 500	1 656	1 656	1 656	1 847	1 939	2 036
Finance charges	392	1 632	378	250	250		250		
Bulk purchases	4 776	5 230	6 500	-	-	-	-	-	-
Other materials									
Contracted services	-	-	-	1 104	7 514	185	1 648	1 730	1 817
Transfers and grants	-	-	67	13 175	22 587	-	590	405	425
Other expenditure	55 390	115 526	84 770	8 181	10 836	10 750	12 686	13 320	13 986
Loss on disposal of PPE									
Total Expenditure	101 724	164 888	144 727	68 614	86 506	52 366	64 033	62 106	65 156
Surplus/(Deficit)	(1 740)	(25 673)	(44 941)	1 675	(437)	19 474	(232)	3 244	3 908
Transfers recognised - capital				488	722				
Contributions recognised - capital							1 000	1 260	1 323
Contributed assets									
Surplus/(Deficit) after capital transfers & contributions	(1 740)	(25 673)	(44 941)	2 164	285	19 474	768	4 504	5 231
Taxation									
Surplus/(Deficit) after taxation	(1 740)	(25 673)	(44 941)	2 164	285	19 474	768	4 504	5 231
Attributable to minorities									
Surplus/(Deficit) attributable to municipality	(1 740)	(25 673)	(44 941)	2 164	285	19 474	768	4 504	5 231
Share of surplus/(deficit) of associate									
Surplus/(Deficit) for the year	(1 740)	(25 673)	(44 941)	2 164	285	19 474	768	4 504	5 231

DC45 John Taolo Gaetsewe - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand									
Capital expenditure - Vote									
Multi-year expenditure to be appropriated									
Vote 1 - Office of the Municipal Manager	-	-	-	-	-	-	-	-	-
Vote 2 - Office of the Executive Mayor	-	-	-	-	-	-	-	-	-
Vote 3 - Budget and Treasury Office	-	-	-	-	-	-	-	-	-
Vote 4 - HR and Corporate Services	-	-	-	-	-	-	-	-	-
Vote 5 - Community Development Services	-	-	-	-	-	-	-	-	-
Vote 6 - Basic Services and Infrastructure	-	-	-	-	-	-	-	-	-
Vote 7 - Development and Planning	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated									
Vote 1 - Office of the Municipal Manager	-	-	17	370	150	149	80	85	95
Vote 2 - Office of the Executive Mayor	-	-	633	20	20	15	550	100	100
Vote 3 - Budget and Treasury Office	-	-	250	20	110	110	50	80	100
Vote 4 - HR and Corporate Services	-	-	236	545	770	700	230	400	450
Vote 5 - Community Development Services	-	-	632	503	642	642	15	500	200
Vote 6 - Basic Services and Infrastructure	-	-	2 813	10	10	10	5	30	30
Vote 7 - Development and Planning	-	-	24	20	20	15	70	100	120
Vote 8 - [NAME OF VOTE 8]	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	-	-	4 605	1 488	1 722	1 641	1 000	1 295	1 095
Total Capital Expenditure - Vote	-	-	4 605	1 488	1 722	1 641	1 000	1 295	1 095
Capital Expenditure - Standard									
Governance and administration	-	-	1 136	955	1 050	-	910	665	745
Executive and council	-	-	650	390	170	-	630	185	195
Budget and treasury office	-	-	250	20	110	-	50	80	100
Corporate services	-	-	236	545	770	-	230	400	450
Community and public safety	-	-	632	503	652	-	15	500	200
Community and social services	-	-	32	15	-	-	15	500	200
Sport and recreation	-	-	-	-	-	-	-	-	-
Public safety	-	-	600	488	642	-	-	-	-
Housing	-	-	-	-	10	-	-	-	-
Health	-	-	-	-	-	-	-	-	-
Economic and environmental services	-	-	24	20	20	-	70	100	120
Planning and development	-	-	24	20	20	-	70	100	120
Road transport	-	-	-	-	-	-	-	-	-
Environmental protection	-	-	-	-	-	-	-	-	-
Trading services	-	-	2 805	-	-	-	-	-	-
Electricity	-	-	250	-	-	-	-	-	-
Water	-	-	-	-	-	-	-	-	-
Waste water management	-	-	2 555	-	-	-	-	-	-
Waste management	-	-	-	-	-	-	-	-	-
Other	-	-	8	10	-	-	5	30	30
Total Capital Expenditure - Standard	-	-	4 605	1 488	1 722	-	1 000	1 295	1 095
Funded by:									
National Government	-	-	2 555	-	-	-	-	-	-
Provincial Government	-	-	600	488	722	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-
Other transfers and grants	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	-	-	3 155	488	722	-	-	-	-
Public contributions & donations	-	-	-	-	-	-	-	-	-
Borrowing									
Internally generated funds	-	-	1 450	1 000	1 000	-	1 000	1 260	1 323
Total Capital Funding	-	-	4 605	1 488	1 722	-	1 000	1 260	1 323

DC45 John Tebo Database - Table AS Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	2010/11			Current Year 2011/12			2012/13 Medium Term Budget & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Capital Expenditure - Municipal Vote									
Municipal Services - Metropolitan									
Vote 1 - Office of the Municipal Manager	-	-	-	-	-	-	-	-	-
1.1 - Office of the MM	-	-	-	-	-	-	-	-	-
1.2 - ADP/ASD Unit	-	-	-	-	-	-	-	-	-
1.3 - Internal Audit Unit	-	-	-	-	-	-	-	-	-
1.4 - ASIS	-	-	-	-	-	-	-	-	-
1.5 - Risk Management Unit	-	-	-	-	-	-	-	-	-
Vote 2 - Office of the Executive Mayor	-	-	-	-	-	-	-	-	-
2.1 - Office of the Mayor and Spokes	-	-	-	-	-	-	-	-	-
Vote 3 - Budget and Treasury Office	-	-	-	-	-	-	-	-	-
3.1 - Budget and Treasury Office	-	-	-	-	-	-	-	-	-
3.2 - Financial Management Unit	-	-	-	-	-	-	-	-	-
3.3 - Levy Adjustment Unit	-	-	-	-	-	-	-	-	-
Vote 4 - Port and Corporate Services	-	-	-	-	-	-	-	-	-
4.1 - Corporate Services	-	-	-	-	-	-	-	-	-
4.2 - Library Development Programme	-	-	-	-	-	-	-	-	-
Vote 5 - Community Development Services	-	-	-	-	-	-	-	-	-
5.1 - Environmental Health	-	-	-	-	-	-	-	-	-
5.2 - Community Health	-	-	-	-	-	-	-	-	-
5.3 - Street Management	-	-	-	-	-	-	-	-	-
5.4 - Water System	-	-	-	-	-	-	-	-	-
5.5 - Fire Unit	-	-	-	-	-	-	-	-	-
Vote 6 - Basic Services and Infrastructure	-	-	-	-	-	-	-	-	-
6.1 - Basic Services and Infrastructure	-	-	-	-	-	-	-	-	-
6.2 - Electricity	-	-	-	-	-	-	-	-	-
6.3 - Roads	-	-	-	-	-	-	-	-	-
6.4 - Street Maintenance	-	-	-	-	-	-	-	-	-
Vote 7 - Development and Planning	-	-	-	-	-	-	-	-	-
7.1 - LID	-	-	-	-	-	-	-	-	-
7.2 - EPWP Integrated Unit	-	-	-	-	-	-	-	-	-
Vote 8 - (NAME OF VOTE 8)	-	-	-	-	-	-	-	-	-
8.1 - (Name of sub-vote)	-	-	-	-	-	-	-	-	-
Vote 9 - (NAME OF VOTE 9)	-	-	-	-	-	-	-	-	-
9.1 - (Name of sub-vote)	-	-	-	-	-	-	-	-	-
Vote 10 - (NAME OF VOTE 10)	-	-	-	-	-	-	-	-	-
10.1 - (Name of sub-vote)	-	-	-	-	-	-	-	-	-
Vote 11 - (NAME OF VOTE 11)	-	-	-	-	-	-	-	-	-
11.1 - (Name of sub-vote)	-	-	-	-	-	-	-	-	-
Vote 12 - (NAME OF VOTE 12)	-	-	-	-	-	-	-	-	-
12.1 - (Name of sub-vote)	-	-	-	-	-	-	-	-	-
Vote 13 - (NAME OF VOTE 13)	-	-	-	-	-	-	-	-	-
13.1 - (Name of sub-vote)	-	-	-	-	-	-	-	-	-
Vote 14 - (NAME OF VOTE 14)	-	-	-	-	-	-	-	-	-
14.1 - (Name of sub-vote)	-	-	-	-	-	-	-	-	-
Vote 15 - (NAME OF VOTE 15)	-	-	-	-	-	-	-	-	-
15.1 - (Name of sub-vote)	-	-	-	-	-	-	-	-	-
Capital Expenditure - expenditure sub-vote	-	-	-	-	-	-	-	-	-

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DC45 John Taolo Gaetsewe - Table A6 Budgeted Financial Position

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
ASSETS									
Current assets									
Cash	4 140	26 279		1 000	1 000				
Call investment deposits	4 140	-	7 244	11 505	11 505	-	15 000	18 000	20 000
Consumer debtors	3 186	2 871	2 600	-	-	-	-	-	-
Other debtors		7 842					1 500	1 000	800
Current portion of long-term receivables									
Inventory		31							
Total current assets	11 466	37 023	9 844	12 505	12 505	-	16 500	19 000	20 800
Non current assets									
Long-term receivables									
Investments									
Investment property							2 200	1 700	18 000
Investment in Associate									
Property, plant and equipment	88 876	110 461	81 876	75 000	75 000	75 000	120 000	122 000	124 000
Agricultural									
Biological									
Intangible									
Other non-current assets									
Total non current assets	88 876	110 461	81 876	75 000	75 000	75 000	122 200	123 700	142 000
TOTAL ASSETS	100 342	147 484	91 720	87 505	87 505	75 000	138 700	142 700	162 800
LIABILITIES									
Current liabilities									
Bank overdraft									
Borrowing	163	161	163	161	161	161	147	142	140
Consumer deposits									
Trade and other payables	16 515	25 244	3 350	2 000	2 000	2 000	4 860	3 680	2 400
Provisions		4 046							
Total current liabilities	16 678	29 451	3 513	2 161	2 161	2 161	5 007	3 822	2 540
Non current liabilities									
Borrowing	4 464	4 308	4 272	4 100	4 100	4 100	2 500	2 400	22 000
Provisions	12 670	13 689	13 671	10 000	10 000	10 000	17 000	18 000	20 000
Total non current liabilities	17 134	17 997	17 943	14 100	14 100	14 100	19 500	20 400	42 000
TOTAL LIABILITIES	33 812	47 448	21 456	16 261	16 261	16 261	24 507	24 222	44 540
NET ASSETS	66 530	100 036	70 264	71 244	71 244	58 739	114 193	118 478	118 260
COMMUNITY WEALTH/EQUITY									
Accumulated Surplus/(Deficit)									
Reserves	-	-	-	-	-	-	11 100	11 100	11 000
Minorities' interests									
TOTAL COMMUNITY WEALTH/EQUITY	-	-	-	-	-	-	11 100	11 100	11 000

DC45 John Taolo Gaetsewe - Table A7 Budgeted Cash Flows

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Ratepayers and other	153 389		30 204	5 500	5 500		5 000	6 000	6 000
Government - operating			118 650	64 114	72 240		58 815	60 729	64 268
Government - capital			3 463	488	488				
Interest	1 814		1 000	1 000	1 000		1 250	1 300	1 350
Dividends									
Payments									
Suppliers and employees	(161 151)		(141 186)	(58 000)	(63 000)		(61 500)	(65 000)	(66 000)
Finance charges	(1 634)		(385)	(250)	(250)		(250)	(250)	(250)
Transfers and Grants			(10 759)	(12 500)	(12 500)		(380)	(380)	(380)
NET CASH FROM/(USED) OPERATING ACTIVITIES	(7 582)	-	987	352	3 478	-	2 935	2 399	4 988
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE			120	200	200				
Decrease (Increase) in non-current debtors			200						
Decrease (increase) other non-current receivables			1 200						
Decrease (increase) in non-current investments									
Payments									
Capital assets	(2 135)		(1 000)	(900)	(900)		1 000		
NET CASH FROM/(USED) INVESTING ACTIVITIES	(2 135)	-	520	(700)	(700)	-	1 000	-	-
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans									
Borrowing long term/refinancing	712								
Increase (decrease) in consumer deposits									
Payments									
Repayment of borrowing		-	(380)	(220)	(220)		250	150	158
NET CASH FROM/(USED) FINANCING ACTIVITIES	712	-	(380)	(220)	(220)	-	250	150	158
NET INCREASE/ (DECREASE) IN CASH HELD	(9 005)	-	1 127	(568)	2 558	-	4 185	2 549	5 146
Cash/cash equivalents at the year begin:	(12 053)	(21 058)	(21 058)	22 185	22 185		28 120	32 305	34 854
Cash/cash equivalents at the year end:	(21 058)	(21 058)	(19 931)	21 617	24 743		32 305	34 854	40 000

DC45 John Taolo Gaetsewe - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Cash and investments available									
Cash/cash equivalents at the year end	(21 058)	(21 058)	(19 931)	21 617	24 743	-	32 305	34 854	40 000
Other current investments > 90 days	29 338	47 337	27 175	(9 112)	(12 238)	-	(17 305)	(16 854)	(20 000)
Non-current assets - Investments	-	-	-	-	-	-	-	-	-
Cash and investments available:	8 280	26 279	7 244	12 505	12 505	-	15 000	18 000	20 000
Application of cash and investments									
Unspent conditional transfers	12 196	17 675	-	2 500	-	-	3 000	2 000	1 000
Unspent borrowing	-	-	-	-	-	-	-	-	-
Statutory requirements	-	-	-	2 600	-	-	6 000	7 000	8 000
Other working capital requirements	(656)	7 569	954	1 500	2 000	2 000	(335)	(280)	(165)
Other provisions	-	-	-	-	-	-	-	-	-
Long term investments committed	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	-	-	-	3 500	-	-	3 000	3 500	3 500
Total Application of cash and investments:	11 540	25 244	954	10 100	2 000	2 000	11 665	12 220	12 335
Surplus(shortfall)	(3 260)	1 035	6 290	2 405	10 505	(2 000)	3 335	5 780	7 665

DC45 John Taolo Gaetsewe - Table A9 Asset Management

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand									
CAPITAL EXPENDITURE									
<u>Total New Assets</u>	-	-	4 675	1 488	1 722	-	1 000	1 295	1 095
Infrastructure - Road transport	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity	-	-	250	-	-	-	-	-	-
Infrastructure - Water	-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation	-	-	2 555	-	-	-	-	-	-
Infrastructure - Other	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	2 805	-	-	-	-	-	-
Community	-	-	600	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Other assets	-	-	1 270	1 408	1 502	-	920	1 295	1 095
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	80	220	-	80	-	-
<u>Total Renewal of Existing Assets</u>	-	-	-	-	-	-	-	-	-
Infrastructure - Road transport	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity	-	-	-	-	-	-	-	-	-
Infrastructure - Water	-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation	-	-	-	-	-	-	-	-	-
Infrastructure - Other	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-	-
Community	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Other assets	-	-	-	-	-	-	-	-	-
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	-	-	-	-	-	-
<u>Total Capital Expenditure</u>	-	-	-	-	-	-	-	-	-
Infrastructure - Road transport	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity	-	-	250	-	-	-	-	-	1 095
Infrastructure - Water	-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation	-	-	2 555	-	-	-	-	-	-
Infrastructure - Other	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	2 805	-	-	-	-	-	-
Community	-	-	600	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Other assets	-	-	1 270	1 408	1 502	-	920	1 295	1 095
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	80	220	-	80	-	-
TOTAL CAPITAL EXPENDITURE - Asset class	-	-	4 675	1 488	1 722	-	1 000	1 295	1 095
ASSET REGISTER SUMMARY - PPE (WDV)									
Infrastructure - Road transport	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity	-	-	-	-	-	-	-	-	-
Infrastructure - Water	-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation	-	-	-	-	-	-	-	-	-
Infrastructure - Other	-	-	72 665	74 000	-	-	7 460	7 800	8 200
Infrastructure	-	-	72 665	74 000	-	-	7 460	7 800	8 200
Community	-	-	21 055	22 000	-	-	21 041	22 000	22 500
Heritage assets	-	-	20	20	-	-	-	-	-
Investment properties	-	-	-	-	-	-	2 200	1 700	18 000
Other assets	-	-	14 156	17 500	-	-	2 215	2 500	3 000
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	-	-	-	-	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	-	-	107 896	113 520	-	-	32 916	34 000	51 700
EXPENDITURE OTHER ITEMS									
Depreciation & asset impairment	4 040	3 786	2 500	1 656	1 656	1 656	1 847	1 939	2 036
Repairs and Maintenance by Asset Class	7 000	5 616	-	1 798	1 723	1 521	1 336	-	-
Infrastructure - Road transport	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity	-	-	-	-	-	-	-	-	-
Infrastructure - Water	-	-	-	60	60	60	-	-	-
Infrastructure - Sanitation	-	-	-	-	-	-	-	-	-
Infrastructure - Other	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	60	60	60	-	-	-
Community	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	250	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Other assets	7 000	5 616	-	1 738	1 663	1 461	1 086	-	-
TOTAL EXPENDITURE OTHER ITEMS	11 040	9 402	2 500	3 454	3 379	3 177	3 183	1 939	2 036
<i>Renewal of Existing Assets as % of total capex</i>	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<i>Renewal of Existing Assets as % of deprecn"</i>	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<i>R&M as a % of PPE</i>	7.9%	5.1%	0.0%	2.4%	2.3%	2.0%	1.1%	0.0%	0.0%
<i>Renewal and R&M as a % of PPE</i>	0.0%	0.0%	0.0%	2.0%	0.0%	0.0%	4.0%	0.0%	0.0%

DC45 John Tsolo Gasworks - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	2009	200910	201011	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
REVENUE ITEMS:									
Property Rates									
Total Property Rates	22	800	11 471						
Less Revenue Foregone			10 236						
Net Property Rates	22	800	1 433						
Service charges - electricity revenue									
Total Service charges - electricity revenue	5 546	3 849	5 315						
Less Revenue Foregone									
Net Service charges - electricity revenue	5 546	3 849	5 315						
Service charges - water revenue									
Total Service charges - water revenue			3 827						
Less Revenue Foregone			4 700						
Net Service charges - water revenue			2 827						
Service charges - sanitation revenue									
Total Service charges - sanitation revenue			696						
Less Revenue Foregone			745						
Net Service charges - sanitation revenue			296						
Service charges - refuse revenue									
Total refuse revenue			492						
Less Revenue Foregone			507						
Net Service charges - refuse revenue			492						
Other Revenue by source									
Travelling	30 475	128 825	20 000	5 136	14 075		150	160	180
Telephone Private							206	190	184
Contribution for shared service							2 800	2 940	3 080
Selling of game							355		
Housing Accretion									
Miscellaneous income							110	8	5
Total 'Other' Revenue	30 475	128 825	20 000	5 136	14 075	-	3 026	3 301	3 349
EXPENDITURE ITEMS:									
Employee related costs									
Basic Salaries and Wages	34 029	22 076	27 500	24 867	24 252	24 250	27 311	28 342	29 760
Pension and SAC Contributions		6 920		6 698	6 689	6 689	3 774	3 752	3 925
Medical Aid Contributions			7 500				2 368	2 454	2 677
Overtime									
Performance Bonuses		1 772	2 464	2 223	2 223	2 221	2 390	2 482	2 696
Motor Vehicle Allowance		3 997		4 137	4 137	4 100	3 931	3 907	4 102
Cellphone Allowance							14	15	15
Housing Allowances		1 052	1 390	1 227	1 227	1 220	1 735	1 764	1 852
Other benefits and allowances			5 516				727	906	954
Payments in lieu of leave									
Long service awards				263	285	285	100	100	100
Post-retirement benefit obligations			1 000	1 000	1 000	1 000	1 000	1 000	1 000
Less: <i>in employees' contra expenditure (to arise)</i>									
Total Employee related costs	34 029	35 826	43 260	40 499	39 883	39 775	43 811	44 711	46 681
Contributions recognized - capital									
Contributions recognized - capital							1 000	1 260	1 323
Total Contributions recognized - capital	-	-	-	-	-	-	1 000	1 260	1 323
Depreciation & asset impairment									
Depreciation of Property, Plant & Equipment	4 640	3 780	2 600	1 856	1 636	1 656	1 647	1 639	2 006
Lease amortisation									
Capital asset impairment									
Depreciation resulting from revaluation of PPE									
Total Depreciation & asset impairment	4 640	3 780	2 600	1 856	1 636	1 656	1 647	1 639	2 006
Subsidiaries									
Electricity Sub Purchases	4 778	2 206	4 000						
Water Sub Purchases		1 024	2 500						
Total Sub Purchases	4 778	3 230	6 500	-	-	-	-	-	-
Transfers and grants									
Cash transfers and grants			87	13 175	22 587		590	405	425
Non-cash transfers and grants									
Total transfers and grants	-	-	87	13 175	22 587	-	590	405	425
Contracted services									
Insurance				620	7 329		648	630	714
Security services				200			220	336	353
Service agreements							660	714	750
Total contracted services	-	-	-	820	7 329	185	1 648	1 796	1 817
Other Expenditures By Type									
Collection costs			70						
Contributions to 'other' provisions			1 200				150	158	165
Consultant fees				100	100	100	1 300	1 365	1 435
Audit fees			1 500	1 000	1 000	1 000	1 300	1 365	1 435
General expenses	56 300	14 725	42 000	7 161	6 066	6 000	11 236	11 798	12 388
Project Cost		100 801							
Total 'Other' Expenditure	56 300	115 226	84 770	8 161	10 896	12 736	13 226	13 220	13 988
By Expenditure Item									
Employee related costs									
Other materials									
Contracted Services				1 798	1 798	1 799	1 320	1 403	1 473
Other Expenditure				1 768	1 798	1 790	1 306	1 403	1 472
Total Repairs and Maintenance Expenditure	-	-	-	1 768	1 798	1 790	1 326	1 403	1 472

DC45 John Taolo Gaetsewe - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Vote 1 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
<i>Insert measure's description</i>										
Sub-function 2 - (name)										
<i>Insert measure's description</i>										
Sub-function 3 - (name)										
<i>Insert measure's description</i>										
Function 2 - (name)										
Sub-function 1 - (name)										
<i>Insert measure's description</i>										
Sub-function 2 - (name)										
<i>Insert measure's description</i>										
Sub-function 3 - (name)										
<i>Insert measure's description</i>										
Vote 2 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
<i>Insert measure's description</i>										
Sub-function 2 - (name)										
<i>Insert measure's description</i>										
Sub-function 3 - (name)										
<i>Insert measure's description</i>										
Function 2 - (name)										
Sub-function 1 - (name)										
<i>Insert measure's description</i>										
Sub-function 2 - (name)										
<i>Insert measure's description</i>										
Sub-function 3 - (name)										
<i>Insert measure's description</i>										
Vote 3 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
<i>Insert measure's description</i>										
Sub-function 2 - (name)										
<i>Insert measure's description</i>										
Sub-function 3 - (name)										
<i>Insert measure's description</i>										
Function 2 - (name)										
Sub-function 1 - (name)										
<i>Insert measure's description</i>										
Sub-function 2 - (name)										
<i>Insert measure's description</i>										
Sub-function 3 - (name)										
<i>Insert measure's description</i>										
And so on for the rest of the Votes										

1. Include a measurable performance objective for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))
2. Include all Basic Services performance targets from 'Basic Service Delivery' to ensure Table SA7 represents all strategic responsibilities
3. Only include prior year comparative information for individual measures where relevant activity occurred in that year's

DC45 John Taolo Gaetsewe - Entities measureable performance objectives

Description	Unit of measurement	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Entity 1 - (name of entity)										
<i>Insert measure's description</i>										
Entity 2 - (name of entity)										
<i>Insert measure's description</i>										
Entity 3 - (name of entity)										
<i>Insert measure's description</i>										
And so on for the rest of the Entities										

1. Include a measurable performance objective as agreed with the parent municipality (MFMA s87(5)(d))
2. Only include prior year comparative information for individual measures where relevant activity occurred in that year's

DC45 John Taolo Gaetsewe - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Borrowing Management										
Credit Rating										
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.4%	1.0%	0.5%	0.7%	0.5%	0.0%	0.0%	-0.2%	-0.2%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0.4%	1.2%	2.2%	7.6%	3.1%	0.0%	0.0%	-3.2%	-3.3%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital										
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	22.5%	21.6%	200.0%
Liquidity										
Current Ratio	Current assets/current liabilities	0.7	1.3	2.8	5.8	5.8	-	3.3	5.0	8.2
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	0.7	1.3	2.8	5.8	5.8	-	3.3	5.0	8.2
Liquidity Ratio	Monetary Assets/Current Liabilities	0.5	0.9	2.1	5.8	5.8	-	3.0	4.7	7.9
Revenue Management										
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		156.2%	0.0%	96.4%	106.3%	39.0%	0.0%	135.7%	178.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)			155.2%	0.0%	92.1%	106.3%	39.0%	0.0%	135.7%	178.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	3.2%	7.7%	2.6%	0.0%	0.0%	0.0%	2.4%	1.5%	1.2%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old									
Creditors Management										
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA's 65(e))									
Creditors to Cash and Investments		-20.5%	-35.9%	-16.8%	6.9%	8.1%	0.0%	5.3%	4.3%	-3.0%
Other Indicators										
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated									
Water Distribution Losses (2)	% Volume (units purchased and own source less units sold)/Total units purchased and own source									
Employee costs	Employee costs/(Total Revenue - capital revenue)	34.0%	25.7%	45.5%	57.6%	46.3%	55.4%	67.4%	68.4%	67.9%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	0.0%	0.0%	16.6%	57.6%	46.3%	0.0%	73.5%	75.3%	74.7%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	7.0%	4.0%	0.0%	2.6%	2.0%	2.1%	2.1%	0.0%	0.0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	4.4%	3.9%	2.9%	2.7%	2.2%	2.3%	3.3%	3.0%	2.9%
IDP regulation financial viability indicators										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	-	100.9	28.2	5.1	5.1	5.1	4.3	3.9	4.0
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	56.8%	124.9%	20.4%	0.0%	0.0%	0.0%	2500.0%	1428.6%	1000.0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	(3.9)	(2.8)	(2.6)	4.2	3.8	-	7.1	8.0	8.7

DC16 John Taito Gardens - Supporting Table SA13 Services Tariffs by category

Description of tariff structure where appropriate	2012/13 Medium Term Revenue & Expenditure Framework				
	2009/10	2010/11	2011/12	Budget Year 2012/13	Budget Year 2013/14
<p>Residential (Rate in the Row)</p> <ul style="list-style-type: none"> Residential properties - vacant land Formal/formal settlements Small holdings Farm properties - used Farm properties - not used Industrial properties Business and commercial properties Commercial land - residential Commercial land - small holdings Commercial land - farm property Commercial land - business and commercial Commercial land - other State-owned properties Municipal properties Public service infrastructure Franchise/leased/owned by the owner State trust land Restoration and redistribution properties Practical areas National monuments properties <p>Examination, prediction and exhibits (Roads)</p> <p>Roadside properties</p> <ul style="list-style-type: none"> R15.02 (in thousands) General residential roads Job/plot roads or easements Permitted/road/road/road or exemption Temporary (road/road/road or exemption) Roads for farms/roads or exemption For other roads or exemptions (Insert total if necessary) 	15,000	15,000	15,000	15,000	15,000
<p>Water</p> <ul style="list-style-type: none"> Basic charge/fee (Residential) Service point - vacant land (Residential) Water usage - 0/1 m³ tariff (0/1) Water usage - 0/2 m³ tariff (0/2) Water usage - Block 1 (0/1) Water usage - Block 2 (0/2) Water usage - Block 3 (0/3) Water usage - Block 4 (0/4) (Insert extra blocks if necessary) 					
<p>Water usage</p> <ul style="list-style-type: none"> Basic charge/fee (Roads/roads) Service point - vacant land (Roads/roads) Water usage - 0/1 m³ tariff (0/1) Water usage - 0/2 m³ tariff (0/2) Volume charge - Block 1 (0/1) Volume charge - Block 2 (0/2) Volume charge - Block 3 (0/3) Volume charge - Block 4 (0/4) (Insert extra blocks if necessary) 					
<p>Electricity</p> <ul style="list-style-type: none"> Basic charge/fee (Residential) Service point - vacant land (Residential) FE Le-fee tariff - prepaid Flat rate tariff - meter (0/1) Flat rate tariff - prepaid (0/2) Meter - BT Block 1 (0/1) Meter - BT Block 2 (0/2) Meter - BT Block 3 (0/3) Meter - BT Block 4 (0/4) Meter - BT Block 5 (0/5) (Insert extra blocks if necessary) Prepaid - BT Block 1 (0/1) Prepaid - BT Block 2 (0/2) Prepaid - BT Block 3 (0/3) Prepaid - BT Block 4 (0/4) Prepaid - BT Block 5 (0/5) (Insert extra blocks if necessary) 					
<p>Water management</p> <ul style="list-style-type: none"> Sheet draining charge Basic charge/fee 50 l/m³ - once a week 250 l/m³ - once a week 					

DC45 John Taolo Gaetsewe - Supporting Table SA15 Investment particulars by type

Investment type	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand									
Parent municipality									
Securities - National Government									
Listed Corporate Bonds									
Deposits - Bank							15 000	18 000	20 000
Deposits - Public Investment Commissioners									
Deposits - Corporation for Public Deposits									
Bankers Acceptance Certificates									
Negotiable Certificates of Deposit - Banks									
Guaranteed Endowment Policies (sinking)									
Repurchase Agreements - Banks									
Municipal Bonds									
Municipality sub-total	-	-	-	-	-	-	15 000	18 000	20 000
Entities									
Securities - National Government									
Listed Corporate Bonds									
Deposits - Bank									
Deposits - Public Investment Commissioners									
Deposits - Corporation for Public Deposits									
Bankers Acceptance Certificates									
Negotiable Certificates of Deposit - Banks									
Guaranteed Endowment Policies (sinking)									
Repurchase Agreements - Banks									
Entities sub-total	-	-	-	-	-	-	-	-	-
Consolidated total:	-	-	-	-	-	-	15 000	18 000	20 000

DC45 John Taolo Gaetsewe - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity Name of Institution & Investment ID	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate %	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Monetary value	Interest to be realised
	Yrs/Months									
Parent municipality										
Municipality sub-total										
Entities										
Entities sub-total										
TOTAL INVESTMENTS AND INTEREST										

DC45 John Taolo Gaetsewe - Supporting Table SA18 Transfers and grant receipts

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
RECEIPTS:									
Operating Transfers and Grants									
National Government:	-	-	-	63 453	59 832	-	58 611	60 500	64 015
Local Government Equitable Share				20 880	20 905		24 602	26 568	29 184
RSC Levy Replacement				29 864	29 864		30 759	31 682	32 631
Finance Management				1 250	1 160		1 250	1 250	1 250
EPWP Incentive				10 669	7 113		1 000		
Municipal Systems Improvement				790	790		1 000	1 000	950
Other transfers/grants [insert description]									
Provincial Government:	-	-	-	2 196	10 472	-	204	229	253
Sport and Recreation				192	192		204	229	253
Housing				2 004	3 280				
Sport and Recreation				-	7 000				
Other transfers/grants [insert description]									
District Municipality:	-	-	-	-	-	-	-	-	-
[insert description]									
Other grant providers:	-	-	-	-	-	-	-	-	-
[insert description]									
Total Operating Transfers and Grants	-	-	-	65 649	70 304	-	58 815	60 729	64 268
Capital Transfers and Grants									
National Government:	-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert desc]									
Provincial Government:	-	-	-	488	-	-	-	-	-
Housing				488					
District Municipality:	-	-	-	-	-	-	-	-	-
[insert description]									
Other grant providers:	-	-	-	-	-	-	-	-	-
[insert description]									
Total Capital Transfers and Grants	-	-	-	488	-	-	-	-	-
TOTAL RECEIPTS OF TRANSFERS & GRANTS	-	-	-	66 137	70 304	-	58 815	60 729	64 268

DC45 John Taolo Gaetsewe - Supporting Table SA19 Expenditure on transfers and grant programme

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
EXPENDITURE:									
Operating expenditure of Transfers and Grants									
National Government:	-	-	-	63 648	59 832	-	58 611	60 500	64 015
Local Government Equitable Share				21 075	20 905		24 602	26 568	29 184
RSC Levy Replacement				29 864	29 864		30 759	31 682	32 631
Finance Management				1 250	1 160		1 250	1 250	1 250
EPWP Incentive				10 669	7 113		1 000		
Municipal Systems Improvement				790	790		1 000	1 000	950
Other transfers/grants (insert description)									
Provincial Government:	-	-	-	192	7 000	-	204	229	253
Sport and Recreation				192	7 000		204	229	253
Housing									
Sport and Recreation									
NEAR									
District Municipality:	-	-	-	-	-	-	-	-	-
(insert description)									
Other grant providers:	-	-	-	-	-	-	-	-	-
(insert description)									
Total operating expenditure of Transfers and Grants:	-	-	-	63 840	66 832	-	58 815	60 729	64 268
Capital expenditure of Transfers and Grants									
National Government:	-	-	-	-	-	-	-	-	-
Other capital transfers/grants (insert desc)									
Provincial Government:	-	-	-	-	-	-	-	-	-
Housing									
District Municipality:	-	-	-	-	-	-	-	-	-
(insert description)									
Other grant providers:	-	-	-	-	-	-	-	-	-
(insert description)									
Total capital expenditure of Transfers and Grants	-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	-	-	-	63 840	66 832	-	58 815	60 729	64 268

DC45 John Taolo Gaetsewe - Supporting Table SA21 Transfers and grants made by the municipality

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Cash Transfers to other municipalities <i>Insert description</i>							204		
Total Cash Transfers To Municipalities:	-	-	-	-	-	-	204	-	-
Cash Transfers to Entities/Other External Mechanisms <i>Insert description</i>									
Total Cash Transfers To Entities/Ems'	-	-	-	-	-	-	-	-	-
Cash Transfers to other Organs of State <i>Contribution to Provincial Tourism</i>							86	90	94
Total Cash Transfers To Other Organs Of State:	-	-	-	-	-	-	86	90	94
Cash Transfers to Organisations <i>Contribution to Tourism Associations</i>			67	13 175	22 587		300	315	331
Total Cash Transfers To Organisations	-	-	67	13 175	22 587	-	300	315	331
Cash Transfers to Groups of Individuals <i>Insert description</i>									
Total Cash Transfers To Groups Of Individuals:	-	-	-	-	-	-	-	-	-
TOTAL CASH TRANSFERS AND GRANTS	-	-	67	13 175	22 587	-	590	405	425
Non-Cash Transfers to other municipalities <i>Insert description</i>									
Total Non-Cash Transfers To Municipalities:	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to Entities/Other External Mechanisms <i>Insert description</i>									
Total Non-Cash Transfers To Entities/Ems'	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to other Organs of State <i>Insert description</i>									
Total Non-Cash Transfers To Other Organs Of State:	-	-	-	-	-	-	-	-	-
Non-Cash Grants to Organisations <i>Insert description</i>									
Total Non-Cash Grants To Organisations	-	-	-	-	-	-	-	-	-
Groups of Individuals <i>Insert description</i>									
Total Non-Cash Grants To Groups Of Individuals:	-	-	-	-	-	-	-	-	-
TOTAL NON-CASH TRANSFERS AND GRANTS	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS	-	-	67	13 175	22 587	-	590	405	425

DC45 John Taolo Gaetsewe - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)									
Basic Salaries and Wages			1 800	2 134	2 134		2 531	2 658	2 791
Pension and UIF Contributions			280	315	315		375	394	414
Medical Aid Contributions			155	283	283		52	54	57
Motor Vehicle Allowance			930	868	868		762	801	841
Cellphone Allowance			173	150	150		179	188	197
Housing Allowances									
Other benefits and allowances			200						
Sub Total - Councillors	-	-	3 538	3 750	3 750	-	3 900	4 095	4 300
% Increase	-	-	-	6.0%	-	(100.0%)	-	5.0%	5.0%
Senior Managers of the Municipality									
Basic Salaries and Wages			8 152	8 017	8 017		8 867	9 310	9 776
Pension and UIF Contributions			375	375	375		668	701	736
Medical Aid Contributions			359	359	359		348	366	384
Overtime			3 066	3 049	3 049		-	-	-
Performance Bonus							912	958	1 006
Motor Vehicle Allowance			201	201	201		2 847	2 989	3 139
Cellphone Allowance			878	855	855		-	-	-
Housing Allowances							183	192	201
Other benefits and allowances							189	199	209
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations									
Sub Total - Senior Managers of Municipality	-	-	13 031	12 856	12 856	-	14 014	14 714	15 450
% Increase	-	-	-	(1.3%)	-	(100.0%)	-	5.0%	5.0%
Other Municipal Staff									
Basic Salaries and Wages				14 378	13 743		18 407	19 327	20 294
Pension and UIF Contributions				3 689	3 689		3 101	3 266	3 419
Medical Aid Contributions				1 981	1 981		2 021	2 122	2 228
Overtime				1 128	1 128		-	-	-
Performance Bonus							1 477	1 551	1 629
Motor Vehicle Allowance				970	970		672	705	741
Cellphone Allowance							14	14	15
Housing Allowances				1 322	1 322		1 552	1 630	1 712
Other benefits and allowances				139	139		653	686	720
Payments in lieu of leave				285	285				
Long service awards							100	100	100
Post-retirement benefit obligations							1 000	1 000	1 000
Sub Total - Other Municipal Staff	-	-	-	23 893	23 257	-	28 998	30 393	31 857
% Increase	-	-	-	-	(2.7%)	-	(100.0%)	4.8%	4.8%
Total Parent Municipality	-	-	16 559	40 499	39 863	-	46 912	49 202	51 607
% Increase	-	-	-	144.4%	(1.6%)	(100.0%)	-	4.9%	4.9%
Board Members of Entities									
Basic Salaries and Wages									
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance									
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances									
Board Fees									
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations									
Sub Total - Board Members of Entities	-	-	-	-	-	-	-	-	-
% Increase	-	-	-	-	-	-	-	-	-
Senior Managers of Entities									
Basic Salaries and Wages									
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance									
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances									
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations									
Sub Total - Senior Managers of Entities	-	-	-	-	-	-	-	-	-
% Increase	-	-	-	-	-	-	-	-	-
Other Staff of Entities									
Basic Salaries and Wages									
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance									
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances									
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations									
Sub Total - Other Staff of Entities	-	-	-	-	-	-	-	-	-
% Increase	-	-	-	-	-	-	-	-	-
Total Municipal Entities	-	-	-	-	-	-	-	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS	-	-	16 565	40 499	39 863	-	46 912	49 202	51 607
% Increase	-	-	-	144.4%	(1.6%)	(100.0%)	-	4.9%	4.9%
TOTAL MANAGERS AND STAFF	-	-	13 031	36 749	36 113	-	43 012	45 107	47 308

DC45 John Taolo Gaetsewe - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum			1.				2.
Councillors							
Speaker		338 557	68 063	120 494			527 114
Chief Whip							-
Executive Mayor		426 953	81 323	164 819			673 095
Deputy Executive Mayor							-
Executive Committee		1 295 667	207 196	456 644			1 959 507
Total for all other councillors		470 268	70 540	199 476			740 284
Total Councillors	-	2 531 445	427 122	941 433			3 900 000
Senior Managers of the Municipality							
Municipal Manager (MM)		689 000		208 800	96 460		994 260
Chief Finance Officer		678 400		168 800	94 976		942 176
Assistant CFO		364 857	124 482	192 064	30 405		711 808
Corporate Service Manager		678 400	21 088	173 800	94 976		968 264
Assistant Manager CS		364 857	114 332	178 264	30 406		687 859
HR Manager		364 857	123 498	191 064	30 405		709 824
<i>List of each official with packages >= senior manager</i>							
DP Manager		355 914	101 384	167 064	29 660		654 022
LED Manager		657 200	9 243	198 800	92 008		957 251
Assistant LED Manager		364 857	104 232	187 064	30 405		686 558
Assistant Manager Rural Development		364 857	114 332	187 064	30 405		696 658
Housing Manager		518 200	16 395	132 396	43 183		710 174
Basic Services and Infrastructure Manager		678 400	9 184	168 800	94 976		951 360
Assistant Manager Internal Audit		335 514	112 682	118 264	27 959		594 419
Community Services Manager		678 400	8 584	100 000	94 976		881 960
Assistant Manager Community Services		364 857	104 202	184 064	30 405		683 528
Disaster Manager		364 857	103 464	189 064	30 405		687 790
Manager Internal Audit		678 400	7 635	100 000			786 035
Risk Manager		364 857	130 462	184 064	30 405		709 788
Total Senior Managers of the Municipality	-	8 866 684	1 205 199	3 029 436	912 415		14 013 734
A Heading for Each Entity							
List each member of board by designation							
							994 260
							942 176
							711 808
							968 264
							687 859
							709 824
							-
							-
							654 022
							957 251
							686 558
							696 658
							710 174
							951 360
							594 419
							881 960
							683 528
							687 790
							786 035
							709 788
Total for municipal entities	-	-	-	-	-	-	14 013 734
							11 290 000
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	-	11 398 129	1 632 321	3 970 869	912 415		17 913 734

DC45 John Taolo Gaetsewe - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue By Source															
Property rates															
Property rates - penalties & collection charges															
Service charges - electricity revenue															
Service charges - water revenue															
Service charges - sanitation revenue															
Service charges - refuse revenue															
Service charges - other	5	5	5	5	5	5	5	5	5	5	5	5	60	70	80
Rental of facilities and equipment													1 300	1 250	1 280
Interest earned - external investments															
Interest earned - outstanding debtors															
Dividends received															
Fines															
Licences and permits															
Agency services															
Transfers recognised - operational	23 252	2 250	204	1 000	18 269								58 815	60 729	64 268
Other revenue	50	45	60	80	1 300	95	60	100	2 800	40	50	(1 054)	3 626	3 301	3 436
Gains on disposal of PPE			870									(870)			
Total Revenue (excluding capital transfers and contributions)	23 307	2 300	1 139	1 085	19 574	100	65	105	16 645	45	55	(619)	63 801	65 350	69 064
Expenditure By Type															
Employee related costs	3 200	3 750	3 400	3 400	4 350	3 500	3 500	3 500	3 500	3 500	3 550	3 862	43 012	44 711	46 891
Remuneration of councillors	325	325	325	325	325	325	325	325	325	325	325	325	3 900		
Debt impairment											100		100		
Depreciation & asset impairment													1 847	1 939	2 036
Finance charges						250							250		
Bulk purchases															
Other materials															
Contracted services	137	137	137	137	137	137	137	137	137	137	137	141	1 648	1 730	1 817
Transfers and grants												222	590	405	425
Other expenditure	870	1 000	1 000	1 200	1 200	1 200	1 000	1 000	1 000	1 000	1 000	1 216	12 686	13 320	13 986
Loss on disposal of PPE												(0)			
Total Expenditure	4 532	5 212	4 862	5 062	6 012	5 412	4 962	5 330	4 962	4 962	5 112	7 613	64 033	62 106	65 156
Surplus/(Deficit)	18 775	(2 912)	(3 723)	(3 977)	13 562	(5 312)	(4 897)	(5 225)	11 683	(4 917)	(5 057)	(6 232)	(232)	3 244	3 908
Transfers recognised - capital															
Contributions recognised - capital															
Contributed assets															
Surplus/(Deficit) after capital transfers & contributions	18 775	(2 912)	(3 723)	(3 977)	13 562	(5 312)	(4 897)	(5 225)	11 683	(4 917)	(5 057)	(7 232)	768	4 504	5 231
Taxation															
Attributable to minorities															
Share of surplus/ (deficit) of associate															
Surplus/(Deficit)	18 775	(2 912)	(3 723)	(3 977)	13 562	(5 312)	(4 897)	(5 225)	11 683	(4 917)	(5 057)	(7 232)	768	4 504	5 231

DC45 John Taolo Gaetsewe - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	IR thousand														
Revenue by Vote															
Vote1 - Office of Municipal Manager	2	1 000	2	2	2	2	2	2 800	2	2	2	6	3 824	3 963	4 061
Vote2 - Office of Executive Mayor and Speaker	1 023	25	870	1 300	804	20	25	609	25	30	(2 130)		2 626	2 855	3 612
Vote3 - Budget and Treasury Office	22 229	1 250	1	2	17 465	2	5	13 231	2	1 300	2		55 494	58 011	60 836
Vote4 - HR and Corporate Services	20	20	204	20	20	20	20	20	20	20	60		464	494	528
Vote5 - Community Development Services	1	1	1	1	1	1	1	1	1	1	2		13	8	8
Vote6 - Basic Services and Infrastructure	1	1	-	1	1	-	1	-	1	1	1		5	1	1
0															
Vote7 - Development and Planning	2	1	2	1 000	1	2	1	360	2	1	1	4	1 376	17	18
Vote 9 - [NAME OF VOTE 9]															
Vote 10 - [NAME OF VOTE 10]															
Vote 11 - [NAME OF VOTE 11]															
Vote 12 - [NAME OF VOTE 12]															
Vote 13 - [NAME OF VOTE 13]															
Vote 14 - [NAME OF VOTE 14]															
Vote 15 - [NAME OF VOTE 15]															
Total Revenue by Vote	23 277	2 298	1 080	2 326	18 294	47	55	414	16 663	52	1 355	(2 057)	63 801	65 350	69 064
Expenditure by Vote to be appropriated															
Vote1 - Office of Municipal Manager	750	780	820	830	850	820	860	860	890	890	900	911	10 161	10 607	11 106
Vote2 - Office of Executive Mayor and Speaker	870	870	870	870	870	870	870	870	870	870	870	(490)	9 080	9 480	10 010
Vote3 - Budget and Treasury Office	700	700	700	700	700	700	700	700	700	700	700	757	8 457	8 860	9 241
Vote4 - HR and Corporate Services	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 412	12 412	13 040	13 672
Vote5 - Community Development Services	850	850	850	850	850	852	855	850	850	856	880	862	10 255	10 747	11 285
Vote6 - Basic Services and Infrastructure	440	440	450	450	450	450	450	450	460	460	460	412	5 372	5 635	5 917
0															
Vote7 - Development and Planning	640	640	650	650	660	660	660	660	660	660	660	828	8 028	7 174	7 532
Vote 9 - [NAME OF VOTE 9]															
Vote 10 - [NAME OF VOTE 10]															
Vote 11 - [NAME OF VOTE 11]															
Vote 12 - [NAME OF VOTE 12]															
Vote 13 - [NAME OF VOTE 13]															
Vote 14 - [NAME OF VOTE 14]															
Vote 15 - [NAME OF VOTE 15]															
Total Expenditure by Vote	5 250	5 280	5 340	5 350	5 380	5 352	5 395	5 390	5 430	5 436	5 470	4 692	63 765	65 544	68 763
Surplus/(Deficit) before assoc.	18 027	(2 983)	(4 260)	(3 025)	12 914	(5 305)	(5 341)	(4 977)	11 233	(5 385)	(4 116)	(6 749)	36	(194)	301
Taxation															
Attributable to minorities															
Share of surplus/ (deficit) of associate															
Surplus/(Deficit)	18 027	(2 983)	(4 260)	(3 025)	12 914	(5 305)	(5 341)	(4 977)	11 233	(5 385)	(4 116)	(6 749)	36	(194)	301

DC45 John Taolo Gaetsewe - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue - Standard	23 274	2 295	1 077	1 324	18 291	44	52	52	16 660	49	1 352	(2 063)	62 407	65 323	69 037
<i>Governance and administration</i>	1 025	1 302	872	1 302	806	22	27	27	3 409	27	32	(2 125)	6 450	6 818	7 673
<i>Budget and treasury office</i>	22 229	1 250	1	2	17 485	2	5	5	13 231	2	1 300	2	55 494	58 011	60 836
<i>Corporate services</i>	20	20	204	20	20	20	20	20	20	20	20	60	464	494	528
<i>Community and public safety</i>	1	2	-	1	2	1	1	1	1	-	6	3	17	8	8
<i>Community and social services</i>	1	1	-	1	1	1	-	1	1	-	1	-	8	8	8
<i>Sport and recreation</i>															
<i>Public safety</i>															
<i>Housing</i>															
<i>Health</i>															
<i>Economic and environmental services</i>															
<i>Planning and development</i>	2	1	2	1 000	1	2	1	360	2	1	1	3	1 376	19	19
<i>Road transport</i>	2	1	2	1 000	1	2	1	360	2	1	1	3	1 376	19	19
<i>Environmental protection</i>															
<i>Trading services</i>															
<i>Electricity</i>															
<i>Water</i>															
<i>Waste water management</i>															
<i>Waste management</i>															
<i>Other</i>	23 277	2 298	1 079	2 325	18 294	47	53	413	16 663	50	1 359	(2 056)	63 801	65 350	69 064
Total Revenue - Standard															
Expenditure - Standard	3 320	3 350	3 390	3 400	3 420	3 390	3 430	3 430	3 460	3 460	3 470	2 580	40 110	41 988	44 029
<i>Governance and administration</i>	1 620	1 650	1 690	1 700	1 720	1 690	1 730	1 730	1 760	1 760	1 770	421	19 241	20 088	21 116
<i>Executive and council</i>	700	700	700	700	700	700	700	700	700	700	700	757	8 457	8 860	9 241
<i>Budget and treasury office</i>	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 412	12 412	13 040	13 672
<i>Corporate services</i>	470	440	470	470	470	470	470	470	470	470	470	7 259	12 399	13 017	13 658
<i>Community and public safety</i>															
<i>Community and social services</i>															
<i>Sport and recreation</i>															
<i>Public safety</i>	290	290	290	290	290	290	290	290	290	290	290	340	3 530	3 707	3 892
<i>Housing</i>	180	150	180	180	180	180	180	180	180	180	180	193	2 143	2 269	2 383
<i>Health</i>															
<i>Economic and environmental services</i>	640	640	640	650	660	660	660	660	660	660	660	938	8 028	7 174	7 532
<i>Planning and development</i>	640	640	640	650	660	660	660	660	660	660	660	938	8 028	7 174	7 532
<i>Road transport</i>															
<i>Environmental protection</i>															
<i>Trading services</i>															
<i>Electricity</i>															
<i>Water</i>															
<i>Waste water management</i>															
<i>Waste management</i>															
<i>Other</i>	230	230	230	230	230	230	230	230	230	230	230	699	3 229	3 366	3 634
Total Expenditure - Standard	4 660	4 660	4 630	4 750	4 780	4 750	4 790	4 790	4 820	4 820	4 830	11 485	63 765	65 544	68 763
Surplus/(Deficit) before assoc.	18 617	(2 363)	(3 551)	(2 425)	13 514	(4 703)	(4 737)	(4 377)	11 843	(4 770)	(3 471)	(13 541)	36	(193)	301
Share of surplus/(deficit) of associate															
Surplus/(Deficit)	18 617	(2 363)	(3 551)	(2 425)	13 514	(4 703)	(4 737)	(4 377)	11 843	(4 770)	(3 471)	(13 541)	36	(193)	301

DC45 John Taolo Gaetsewe - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

R thousand	Description	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework					
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15			
	Multi-year expenditure to be appropriated																		
	Vote 1 - Office of the Municipal Manager																		
	Vote 2 - Office of the Executive Mayor																		
	Vote 3 - Budget and Treasury Office																		
	Vote 4 - HR and Corporate Services																		
	Vote 5 - Community Development Services																		
	Vote 6 - Basic Services and Infrastructure																		
	Vote 7 - Development and Planning																		
	Vote 8 - [NAME OF VOTE 8]																		
	Vote 9 - [NAME OF VOTE 9]																		
	Vote 10 - [NAME OF VOTE 10]																		
	Vote 11 - [NAME OF VOTE 11]																		
	Vote 12 - [NAME OF VOTE 12]																		
	Vote 13 - [NAME OF VOTE 13]																		
	Vote 14 - [NAME OF VOTE 14]																		
	Vote 15 - [NAME OF VOTE 15]																		
	Capital multi-year expenditure sub-total																		
	Single-year expenditure to be appropriated																		
	Vote 1 - Office of the Municipal Manager									600								80	95
	Vote 2 - Office of the Executive Mayor																	(50)	100
	Vote 3 - Budget and Treasury Office				50													50	100
	Vote 4 - HR and Corporate Services																	230	450
	Vote 5 - Community Development Services																	15	200
	Vote 6 - Basic Services and Infrastructure																	5	30
	Vote 7 - Development and Planning																	70	120
	Vote 8 - [NAME OF VOTE 8]																	-	-
	Vote 9 - [NAME OF VOTE 9]																	-	-
	Vote 10 - [NAME OF VOTE 10]																	-	-
	Vote 11 - [NAME OF VOTE 11]																	-	-
	Vote 12 - [NAME OF VOTE 12]																	-	-
	Vote 13 - [NAME OF VOTE 13]																	-	-
	Vote 14 - [NAME OF VOTE 14]																	-	-
	Vote 15 - [NAME OF VOTE 15]																	-	-
	Capital single-year expenditure sub-total				50					600								350	1 095
	Total Capital Expenditure				50					600								1 000	1 295

DC45 John Taolo Gaetsewe - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

R thousand	Description	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework				
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15		
	Capital Expenditure - Standard																	
	<i>Governance and administration</i>																	
	Executive and council				50	600												
	Budget and treasury office				50	600												
	Corporate services																	
	Community and public safety																	
	Community and social services																	
	Sport and recreation																	
	Public safety																	
	Housing																	
	Health																	
	Economic and environmental services																	
	Planning and development																	
	Road transport																	
	Environmental protection																	
	Trading services																	
	Electricity																	
	Water																	
	Waste water management																	
	Waste management																	
	Other																	
	Total Capital Expenditure - Standard				50	600										1 000	1 295	1 095

DC45 John Taolo Gaetsewe - Supporting Table SA30 Budgeted monthly cash flow

R thousand	Budget Year: 2012/13												Medium Term Revenue and Expenditure Framework		
													Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	July	August	Sept.	October	November	December	January	February	March	April	May	June			
Cash Receipts By Source															
Property rates															
Property rates - penalties & collection charges															
Service charges - electricity revenue															
Service charges - water revenue															
Service charges - sanitation revenue															
Service charges - refuse revenue															
Service charges - other	5	5	5	5	5	5	5	5	5	5	5	60	70	80	
Rental of facilities and equipment												1 300	1 250	1 280	
Interest earned - external investments															
Interest earned - outstanding debtors															
Dividends received															
Fines															
Licenses and permits															
Agency services	23 252	2 250	204	1 000	18 269	95	60	13 840				58 815	60 729	64 268	
Transfer receipts - operational	50	45	60	80	110			2 800	40	50		3 625	3 301	3 436	
Other revenue	23 307	2 300	269	1 085	18 384	100	65	16 645	45	55		63 801	65 350	69 064	
Cash Receipts by Source															
Other Cash Flows by Source															
Transfer receipts - capital															
Contributions recognised - capital & Contributed assets															
Proceeds on disposal of PPE															
Short term loans															
Borrowing (long term/financing)															
Increase (decrease) in consumer deposits															
Increase (decrease) in non-current debtors															
Increase (decrease) in non-current receivables															
Increase (decrease) in non-current investments															
Total Cash Receipts by Source	23 307	2 300	269	1 085	18 384	100	65	16 645	45	55		63 801	65 350	69 064	
Cash Payments by Type															
Employee related costs	3 200	3 750	3 400	3 400	4 350	3 500	3 500	3 500	3 500	3 500	3 862	43 012	44 711	46 881	
Remuneration of councillors	325	325	325	325	325	325	325	325	325	325	325	3 900	3 900	4 481	
Finance charges												250	250	250	
Bulk purchases - Electricity															
Bulk purchases - Water & Sewer															
Other materials	137	137	137	137	137	137	137	137	137	137	141	1 648	1 730	1 817	
Contracted services															
Transfers and grants - other municipalities															
Transfers and grants - other	870	1 000	1 000	1 200	1 200	1 200	1 000	1 000	1 000	1 000	222	590	405	425	
Other expenditure	4 532	5 212	4 862	5 062	6 012	5 412	4 962	4 962	4 962	5 012	5 766	12 686	15 359	13 986	
Cash Payments by Type															
Other Cash Flows/Payments by Type															
Capital assets															
Repayment of borrowing															
Other Cash Flows/Payments															
Total Cash Payments by Type	4 532	5 212	4 862	5 062	6 012	5 412	4 962	4 962	4 962	5 012	6 766	63 086	63 465	64 443	
NET INCREASE/(DECREASE) IN CASH HELD	18 775	(2 912)	(4 593)	(3 977)	(12 372)	(5 312)	(4 897)	11 683	(4 917)	(4 957)	(5 325)	715	1 884	4 621	
Cash/cash equivalents at the monthly year begin:	18 775	15 863	11 270	7 293	19 665	14 353	9 456	4 231	15 914	10 997	6 040	15 914	15 914	15 914	
Cash/cash equivalents at the monthly year end:	15 863	11 270	7 293	3 316	19 665	14 353	9 456	4 231	15 914	10 997	6 040	15 914	15 914	15 914	

DC45 John Taolo Gaetsewe - Supporting Table SA32 List of external mechanisms

External mechanism Name of organisation	Yrs/ Mths	Period of agreement 1. Number	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2. R thousand

DC45 John Taolo Gaetsewe - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Repairs and maintenance expenditure by Asset Class/Sub-class									
Infrastructure				60	60	60			
Infrastructure - Road transport									
Roads, Pavements & Bridges									
Storm water									
Infrastructure - Electricity									
Generation									
Transmission & Reticulation									
Street Lighting									
Infrastructure - Water				60	60	60			
Dams & Reservoirs									
Water purification									
Reticulation				60	60	60			
Infrastructure - Sanitation									
Reticulation									
Sewerage purification									
Infrastructure - Other									
Waste Management									
Transportation									
Gas									
Other									
Community									
Parks & gardens									
Sportsfields & stadia									
Swimming pools									
Community halls									
Libraries									
Recreational facilities									
Fire, safety & emergency									
Security and policing									
Buses									
Clinics									
Museums & Art Galleries									
Cemeteries									
Social rental housing									
Other									
Heritage assets							250		
Buildings							250		
Other									
Investment properties									
Housing development									
Other									
Other assets	7 000	5 616		1 736	1 663	1 461	1 085		
General vehicles				202	202		222		
Specialised vehicles									
Plant & equipment									
Computers - hardware/equipment				646	646	648	350		
Furniture and other office equipment				689	614	614	513		
Abattoirs									
Markets									
Civic Land and Buildings									
Other Buildings				200	200	200			
Other Land									
Surplus Assets - (Investment or Inventory)									
Other	7 000	5 616		1	1	1	1		
Agricultural assets									
List sub-class									
Biological assets									
List sub-class									
Intangibles									
Computers - software & programming									
Other (list sub-class)									
Total Repairs and Maintenance Expenditure	7 000	5 616	--	1 796	1 723	1 521	1 335	--	--
Specialised vehicles									
Refuse									
Fire									
Consewency									
Ambulances									
R&M as a % of PPE	7.9%	5.1%	0.0%	2.4%	2.3%	2.0%	1.1%	0.0%	0.0%
R&M as % Operating Expenditure	8.5%	3.4%	0.0%	2.6%	2.0%	2.9%	2.1%	0.0%	0.0%

DC45 John Taolo Gaetsewe - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	2012/13 Medium Term Revenue & Expenditure Framework			Forecasts			
	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Forecast 2015/16	Forecast 2016/17	Forecast 2017/18	Present value
R thousand							
Capital expenditure							
Vote 1 - Office of the Municipal Manager	80	85	95				
Vote 2 - Office of the Executive Mayor	550	100	100				
Vote 3 - Budget and Treasury Office	50	80	100				
Vote 4 - HR and Corporate Services	230	400	450				
Vote 5 - Community Development Services	15	500	200				
Vote 6 - Basic Services and Infrastructure	5	30	30				
Vote 7 - Development and Planning	70	100	120				
Vote 8 - [NAME OF VOTE 8]	-	-	-				
Vote 9 - [NAME OF VOTE 9]	-	-	-				
Vote 10 - [NAME OF VOTE 10]	-	-	-				
Vote 11 - [NAME OF VOTE 11]	-	-	-				
Vote 12 - [NAME OF VOTE 12]	-	-	-				
Vote 13 - [NAME OF VOTE 13]	-	-	-				
Vote 14 - [NAME OF VOTE 14]	-	-	-				
Vote 15 - [NAME OF VOTE 15]	-	-	-				
<i>List entity summary if applicable</i>							
Total Capital Expenditure	1 000	1 295	1 095	-	-	-	-
Future operational costs by vote							
Vote 1 - Office of the Municipal Manager							
Vote 2 - Office of the Executive Mayor							
Vote 3 - Budget and Treasury Office							
Vote 4 - HR and Corporate Services							
Vote 5 - Community Development Services							
Vote 6 - Basic Services and Infrastructure							
Vote 7 - Development and Planning							
Vote 8 - [NAME OF VOTE 8]							
Vote 9 - [NAME OF VOTE 9]							
Vote 10 - [NAME OF VOTE 10]							
Vote 11 - [NAME OF VOTE 11]							
Vote 12 - [NAME OF VOTE 12]							
Vote 13 - [NAME OF VOTE 13]							
Vote 14 - [NAME OF VOTE 14]							
Vote 15 - [NAME OF VOTE 15]							
<i>List entity summary if applicable</i>							
Total future operational costs	-	-	-	-	-	-	-
Future revenue by source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse revenue							
Service charges - other							
Rental of facilities and equipment							
<i>List other revenues sources if applicable</i>							
<i>List entity summary if applicable</i>							
Total future revenue	-	-	-	-	-	-	-
Net Financial Implications	1 000	1 295	1 095	-	-	-	-

ANNEXURE 2

JOHN TAOLO GAETSEWE

DISTRICT MUNICIPALITY



FINAL BUDGET

2012/2013

	<u>CURRENT BUDGET</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>
	2011/12	2012/13	2013/14	2014/15
<u>LIBRARY DEVELOPMENT GRANT</u>				
<u>GENERAL EXPENSES</u>				
GRANTS	192 000	204 000	229 000	253 000
TOTAL EXPENDITURE	192 000	204 000	229 000	253 000
<u>REVENUE</u>				
GRANTS PROJECTS	-192 000	-204 000	-229 000	-253 000
TOTAL REVENUE	-192 000	-204 000	-229 000	-253 000
SURPLUS/DEFECIT	-	-	-	-

	<u>CURRENT BUDGET</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>
	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>
<u>PROJECTS/CONTRACTED SERVICES</u>				
WATER MONITORING JOE MOROLONG	260 000			
JOE MOROLONG (SLA_DMA)	6 000 000			
VANZYLSRUS UPGRADING OF SPORTSFIELD	7 000 000			
COMMONAGE FARM (TSHWANE)	250 966			
RURAL TRANSPORT GRANT	1 503 894			
HOUSING PROJECT	3 043 721			
PUBLIC WORKS PROJECT	343 994			
SUBTOTAL	18 402 575	-	-	-
TOTAL EXPENDITURE	18 402 575	-	-	-
<u>REVENUE</u>				
VANZYLSRUS UPGRADING OF SPORTSFIELD	-7 000 000			
WATER MONITORING JOE MOROLONG	-260 000			
DMA EXPENDITURE (PER SLA)	-6 000 000			
UNSPENT FUNDS (RURAL TRANSPORT)	-1 503 894			
UNSPENT FUNDS (HOUSING PROJECT VZR)	-1 757 647			
HOUSING ALLOCATION	-1 286 074			
UNSPENT FUNDS (PUBLIC WORKS)	-343 994			
TOTAL REVENUE	-18 151 609	-	-	-
SURPLUS/DEFICIT	250 966	-	-	-

	<u>CURRENT BUDGET</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>
	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>
<u>EPWP INTEGRATED GRANT</u>				
<u>GENERAL EXPENSES</u>				
GRANTS	-	1 000 000	-	-
TOTAL EXPENDITURE	-	1 000 000	-	-
<u>REVENUE</u>				
GRANTS PROJECTS	-	-1 000 000	-	-
TOTAL REVENUE	-	-1 000 000	-	-
SURPLUS/DEFECIT	-			-

	<u>CURRENT BUDGET</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>
	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>
<u>COMMUNITY DEVELOPMENT SERVICES</u>				
<u>DISASTER MANAGEMENT</u>				
<u>SALARIES & ALLOWANCES</u>				
SALARIES	1 328 996	1 547 622	1 625 003	1 706 253
HOUSING SUBSIDY	99 792	146 112	153 418	161 088
BONUS	117 414	128 805	135 245	142 008
GROUPASSURANCE	12 427	23 370	24 539	25 766
MEDICALAID CONTRIBUTIONS	243 019	243 019	255 170	267 928
CAR ALLOWANCES	291 800	170 800	179 340	188 307
PENSIONFUND CONTRIBUTIONS	253 613	278 219	292 130	306 736
UIF	11 074	11 139	11 696	12 281
LEAVE PAYMENTS	-	-	-	-
INDUSTRIAL COUNCIL CONTR.	400	400	420	441
SKILLS DEVELOPMENT LEVIES	23 977	25 187	26 447	27 769
SUB TOTAL	2 382 510	2 574 674	2 703 408	2 838 578
<u>GENERAL EXPENSES</u>				
FUEL AND OIL	12 000	13 500	14 175	14 884
CONFERENCES	8 400	8 500	8 925	9 371
MEMBERSHIP FEES	525	525	551	579
LICENCES	8 000	8 000	8 400	8 820
DISASTER ASSISTANCE	130 000	150 000	157 500	165 375
TRAVEL + SUBSISTANCE	25 000	28 000	29 400	30 870
DEPRECIATION	250 000	280 000	294 000	308 700
UNIFORMS	5 250	5 775	6 064	6 367
SUB TOTAL	439 175	494 300	519 015	544 966
<u>REPAIR & MAINTENANCE</u>				
VEHICLES	35 000	38 500	40 425	42 446
SUB TOTAL	35 000	38 500	40 425	42 446
TOTAL EXPENDITURE	2 856 685	3 107 474	3 262 848	3 425 990
SURPLUS /DEFECIT	2 856 685	3 107 474	3 262 848	3 425 990

EMPLOYEE RELATED COST PER VOTE

	BUDGET 2012/2013	BUDGET 2013/2014	BUDGET 2014/2015
Office of Municipal Manager			
Office of Municipal Manager	1 873 485	1 967 159	2 065 517
IDP/PMS Unit	1 847 031	1 939 383	2 036 352
Internal Audit Unit	3 185 832	3 345 124	3 512 380
Risk Management Unit	1 066 943	1 120 290	1 176 305
	7 973 292	8 371 956	8 790 554
Office of Executive Mayor & Speaker			
Office of Executive Mayor & Speaker	1 714 552	1 800 280	1 890 294
	1 714 552	1 800 280	1 890 294
Budget & Treasury Office			
Budget & Treasury Office	4 862 021	5 105 122	5 360 378
Finance Management Grant	665 619	698 900	733 845
	5 527 640	5 804 022	6 094 223
HR & Corporate Services			
HR & Corporate Services	7 876 241	8 270 053	8 683 555
	7 876 241	8 270 053	8 683 555
Community Development Services			
Environmental Health	5 740 812	6 027 853	6 329 245
Disaster Management	2 574 674	2 703 408	2 838 578
	8 315 486	8 731 260	9 167 823
Basic Services and Infrastructure			
PMU	2 986 130	3 135 437	3 292 209
Housing Unit	1 894 724	1 989 460	2 088 933
	4 880 854	5 124 897	5 381 142
Local Economic Development			
LED	5 624 203	5 905 413	6 200 683
	5 624 203	5 905 413	6 200 683
Total			
	41 912 267	44 007 881	46 208 275
POST RETIREMENT	1 000 000	1 000 000	1 000 000
Long Service	100 000	100 000	100 000
	43 012 267	45 107 881	47 308 275

% Of Personnel Budget against Total Budget

67.45

2012/2013

DEPT	DESCRIPTION	EXPENDITURE	INCOME	TOTAL BUDGET
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OWN FUNDING & UNCONDITIONAL GRANTS

DEPT 0001	OFFICE OF THE MUNICIPAL MANAGER	2 173 485	-8 500	2 164 985
DEPT 0003	OFFICE OF THE MUNICIPAL MANAGER (IDP & PMS UNIT)	1 991 031	-5 000	1 986 031
DEPT 0010	INTERNAL AUDIT SERVICES	3 831 832	-2 805 000	1 026 832
DEPT 0013	RISK MANAGEMENT	1 164 943	-5 000	1 159 943
DEPT 0103	OFFICE OF THE EXECUTIVE MAYOR/SPEAKER	10 279 552	-2 626 500	7 653 552
DEPT 0201	BUDGET & TREASURY OFFICE	7 206 521	-23 484 500	-16 277 979
DEPT 0231	LEVY REPLACEMENT GRANT	-	-30 759 000	-30 759 000
DEPT 0301	HR & CORPORATE SERVICE	12 208 241	-260 000	11 948 241
DEPT 0431	COMMUNITY DEVELOPMENT SERVICES (ENVIRONMENTAL HEALTH)	6 465 012	-8 000	6 457 012
DEPT 0403	TRANSVERSAL PROGRAMMES	260 000	-	260 000
DEPT 0441	COMMUNITY DEVELOPMENT SERVICES (DISASTER)	3 107 474	-	3 107 474
DEPT 0501	BASIC SERVICES AND INFRASTRUCTURE(PMU)	3 229 130	-1 200	3 227 930
DEPT 0527	BASIC SERVICES AND INFRASTRUCTURE(HOUSING UNIT)	2 143 224	-3 500	2 139 724
DEPT 0601	LOCAL ECONOMIC DEVELOPMENT	7 027 653	-376 000	6 651 653

61 088 099	-60 341 700	746 399
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CONDITIONAL GRANT FUNDING

DEPT 0447	COMMUNITY DEVELOPMENT SERVICES (NEAR)	423 000	-5 000	418 000
DEPT 0005	MUNICIPAL SYSTEM IMPROVEMENT GRANT	1 000 000	-1 000 000	-
DEPT 0445	COMMUNITY DEVELOPMENT SERVICES (FIRE GRANT)	-	-	-
DEPT 0511	EPWP INTEGRATED GRANT	1 000 000	-1 000 000	-
	LIBRARY DEVELOPMENT GRANT	204 000	-204 000	-
DEPT 0233	LOCAL GOVERNMENT FINANCE MANAGEMENT GRANT	1 250 000	-1 250 000	-0

3 877 000	-3 459 000	418 000
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GRAND TOTAL

64 965 098	-63 800 700	1 164 398
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Contributions

1 200 000

63 765 098	-63 800 700	35 602
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BUDGETED REVENUE	63 800 700
BUDGETED EXPENDITURE	63 765 098
SURPLUS/(DEFICIT)	35 602

Revenue and Expenditure by Municipal Vote

REVENUE

	2012/13	2013/2014	2014/2015
Office of Municipal Manager			
Office of Municipal Manager	-8 500	-8 000	-8 000
IDP/PMS Unit	-5 000	-5 200	-5 300
Municipal Systems Improvement Grant	-1 000 000	-1 000 000	-950 000
Internal Audit Unit	-2 605 000	-2 845 250	-3 092 515
Risk Management Unit	-5 000	-5 000	-5 000
Office of Executive Mayor & Speaker			
Office of Executive Mayor & Speaker	-2 626 000	-2 855 000	-3 612 000
Office of Executive Mayor & Speaker	-2 626 000	-2 855 000	-3 612 000
Budget & Treasury Office			
Budget & Treasury Office	-55 493 500	-58 011 000	-60 836 000
Levy Replacement Grant	-23 484 500	-25 079 000	-26 555 000
Finance Management Grant	-30 750 000	-31 682 000	-32 631 000
	-1 250 000	-1 250 000	-1 250 000
HR & Corporate Services			
HR & Corporate Services	-464 000	-484 000	-528 000
Levy Replacement Grant	-260 000	-265 000	-275 000
Library Development Grant	-204 000	-229 000	-253 000
Community Development Services			
Environmental Health	-13 000	-8 000	-8 000
Transversal Programmes	-8 000	-8 000	-8 000
Disaster Management	-	-	-
Grant Fire Equipment	-	-	-
NEAR System	-5 000	-	-
Basic Services and Infrastructure			
PMU	-4 700	-1 260	-1 323
Housing Unit	-1 200	-1 260	-1 323
Housing Project	-3 500	-	-
Local Economic Development			
LED	-1 376 000	-16 800	-17 640
EPWP Integrated Grant	-376 000	-16 800	-17 640
Commonage Farms	-1 000 000	-	-
Total Revenue by Vote	-63 800 700	-65 349 510	-69 053 776
Surplus/(Deficit)	35 602	-591 143	-115 936

EXPENDITURE

	2012/13	2013/14	2014/15
Office of Municipal Manager			
Office of Municipal Manager	10 161 292	10 619 356	11 119 175
IDP/PMS Unit	2 173 485	2 282 159	2 465 118
Municipal Systems Improvement Grant	1 991 031	2 090 593	2 195 112
Internal Audit Unit	1 000 000	1 000 000	950 000
Risk Management Unit	3 831 832	4 023 424	4 224 595
	1 164 943	1 223 190	1 284 350
Office of Executive Mayor & Speaker			
Office of Executive Mayor & Speaker	9 079 552	9 691 030	10 230 707
Office of Executive Mayor & Speaker	-10 279 552	9 691 030	10 230 707
Budget & Treasury Office			
Budget & Treasury Office	8 456 521	8 816 847	9 195 189
Levy Replacement Grant	7 206 521	7 566 847	7 945 189
Finance Management Grant	1 250 000	1 250 000	1 250 000
HR & Corporate Services			
HR & Corporate Services	12 412 241	13 025 153	13 656 960
Levy Replacement Grant	12 208 241	12 795 153	13 403 960
Library Development Grant	204 000	229 000	253 000
Community Development Services			
Environmental Health	10 255 485	10 768 260	11 306 673
Transversal Programmes	6 465 912	6 788 263	7 127 676
Disaster Management	260 000	273 000	286 650
Grant Fire Equipment	3 107 474	3 262 848	3 425 960
NEAR System	-	-	-
	423 000	444 150	466 358
Basic Services and Infrastructure			
PMU	5 372 354	5 640 972	5 923 021
Housing Unit	3 229 130	3 390 587	3 560 116
Housing Project	2 143 224	2 250 385	2 362 904
Local Economic Development			
LED	8 027 653	7 379 035	7 747 987
EPWP Integrated Grant	7 027 653	7 379 035	7 747 987
Commonage Farms	1 000 000	-	-
Total Expenditure by Vote	63 765 998	65 940 653	69 179 712

	<u>CURRENT BUDGET</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>
	2011/12	2012/13	2013/14	2014/15
<u>COMMUNITY DEVELOPMENT SERVICES</u>				
<u>GRANT FIRE EQUIPMENT</u>				
<u>GENERAL EXPENSES</u>				
GRANTS	514 808	-	-	-
TOTAL EXPENDITURE	514 808	-	-	-
<u>REVENUE</u>				
GRANTS PROJECTS	-371 000	-	-	-
TOTAL REVENUE	-371 000	-	-	-
SURPLUS/DEFECIT	143 808			-

	CURRENT BUDGET	BUDGET YEAR	BUDGET YEAR	BUDGET YEAR
	2011/12	2012/13	2013/14	2014/15
<u>BASIC SERVICES & INFRASTRUCTURE</u>				
<u>PMU OFFICE</u>				
<u>SALARIES & ALLOWANCES</u>				
SALARIES	1 988 512	1 898 797	1 993 737	2 093 424
HOUSING SUBSIDY	83 568	127 848	134 240	140 952
BONUS	205 687	196 349	206 166	216 474
GROUP ASSURANCE	14 813	18 393	19 313	20 278
MEDICAL AID CONTRIBUTIONS	198 000	195 000	204 750	214 988
CAR ALLOWANCES	388 100	291 100	305 655	320 938
PENSION FUND CONTRIBUTION	273 670	218 965	229 913	241 409
UIF	10 356	10 356	10 873	11 417
LEAVE PAYMENTS	-	-	-	-
INDUSTRIAL COUNCIL CONTRIBUTIONS	250	200	210	221
SKILLS DEVELOPMENT	32 062	29 123	30 579	32 108
STANDBY ALLOWANCE	-	-	-	-
SUBTOTAL	3 195 017	2 986 130	3 135 437	3 292 209
<u>GENERAL EXPENSES</u>				
FUEL AND OIL	51 800	52 000	54 600	57 330
PRINTING AND STATIONARY	6 000	6 000	6 300	6 615
CONFERENCES	4 000	-	-	-
CATERING/RECEPTION	3 000	-	-	-
UNIFORMS	10 000	12 000	12 600	13 230
MEMBERSHIP FEES	2 000	-	-	-
TRAVEL AND SUBSISTANCE	50 500	51 000	53 550	56 228
TELEPHONE	27 000	35 000	36 750	38 588
DEPRECIATION	-	15 000	15 750	16 538
INSURANCE	26 400	27 000	28 350	29 768
SUBTOTAL	180 700	198 000	207 900	218 295
<u>REPAIR AND MAINTENANCE</u>				
EQUIPMENT	15 000	15 000	15 750	16 538
VEHICLES	26 250	30 000	31 500	33 075
SUB TOTAL	41 250	45 000	47 250	49 613
TOTAL EXPENDITURE	3 416 967	3 229 130	3 390 587	3 560 116
<u>REVENUE</u>				
TELEPHONE ACC PRIVATE	-1 050	-1 200	-1 260	-1 323
TOTAL REVENUE	-1 050	-1 200	-1 260	-1 323
SURPLUS/DEFICIT	3 415 917	3 227 930	3 389 327	3 558 793

	<u>CURRENT BUDGET</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>
	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>
<u>BASIC SERVICES & INFRASTRUCTURE</u>				
<u>HOUSING UNIT</u>				
<u>SALARIES & ALLOWANCES</u>				
SALARIES	1 242 228	1 435 503	1 507 278	1 582 642
HOUSING SUBSIDY	46 416	54 792	57 532	60 408
BONUS	157 247	171 606	180 186	189 195
GROUP ASSURANCE	11 692	21 705	22 790	23 930
MEDICAL AID CONTRIBUTIONS	18 000	0	-	-
CAR ALLOWANCES	-	132 396	139 016	145 967
PENSION FUND CONTRIBUTIONS	148 601	53 845	56 538	59 365
UIF	5 917	5 917	6 213	6 524
INDUSTRIAL COUNCIL CONTR.	200	200	210	221
SKILLS DEVELOPMENT LEVIES	17 137	18 760	19 698	20 683
SUBTOTAL	1 647 438	1 894 724	1 989 460	2 088 933
<u>GENERAL EXPENSES</u>				
FUEL AND OIL	38 250	35 000	36 750	38 588
PRINTING AND STATIONARY	16 000	21 000	22 050	23 153
TRAINING	5 800	10 000	10 500	11 025
CATERING/RECEPTION	6 300	-	-	-
TRAVEL AND SUBSISTANCE	77 500	80 000	84 000	88 200
TELEPHONE	36 750	40 000	42 000	44 100
INSURANCE	4 200	4 500	4 725	4 961
SECTOR PLAN	350 000	-	-	-
DEPRECIATION	31 500	40 000	42 000	44 100
SUBTOTAL	566 300	230 500	242 025	254 126
<u>REPAIRS AND MAINTENANCE</u>				
EQUIPMENT	10 000	10 000	10 500	11 025
VEHICLES	8 000	8 000	8 400	8 820
SUB TOTAL	18 000	18 000	18 900	19 845
TOTAL EXPENDITURE	2 231 738	2 143 224	2 250 385	2 362 904
<u>REVENUE</u>				
UNSPENT FUNDS	-1 076 520	-	-	-
HOUSING ACCREDITATION	-2 200 000	-	-	-
TELEPHONE ACC PRIVATE	-3 500	-3 500	-3 600	-3 800
TOTAL REVENUE	-3 280 020	-3 500	-3 600	-3 800
SURPLUS/DEFICIT	-1 048 282	2 139 724	2 246 785	2 359 104

	CURRENT BUDGET	BUDGET YEAR	BUDGET YEAR	BUDGET YEAR
	2011/12	2012/13	2013/14	2014/15
LOCAL ECONOMIC DEVELOPMENT				
SALARIES & ALLOWANCES				
SALARIES	2 944 008	3 482 996	3 657 145	3 840 003
HOUSING SUBSIDY	137 208	237 432	249 304	261 769
BONUS	284 827	327 491	343 866	361 059
GROUP ASSURANCE	21 625	42 726	44 862	47 105
MEDICAL AID CONTRIBUTIONS	257 700	282 700	296 835	311 677
CAR ALLOWANCES	751 400	668 400	701 820	736 911
PENSION FUND CONTRIBUTIONS	441 332	508 643	534 075	560 779
UIF	15 492	18 454	19 377	20 345
INDUSTRIAL COUNCIL CONTR.	600	650	683	717
LEAVE PAYMENTS	-	-	-	-
SKILLS DEVELOPMENT LEVIES	48 267	54 711	57 446	60 319
SUB TOTAL	4 902 459	5 624 203	5 905 413	6 200 683
GENERAL EXPENSES				
BOOKS+PUBLICATIONS	-	1 500	1 575	1 654
FUEL AND OIL	35 000	40 000	42 000	44 100
PRINTING AND STATIONARY	15 000	18 000	18 900	19 845
CONFERENCES	10 000	12 000	12 600	13 230
CATERING/RECEPTION	3 000	-	-	-
POSTAGES	3 250	-	-	-
TRAVEL + SUBSISTANCE	220 000	220 000	231 000	242 550
TELEPHONE	60 000	20 000	21 000	22 050
INSURANCE	3 850	3 950	4 148	4 355
DEPRECIATION	30 000	32 000	33 600	35 280
EXHIBITIONS	100 000	80 000	84 000	88 200
MEDIA TOURS	15 000	25 000	26 250	27 563
TOURISM EVENTS	150 000	50 000	52 500	55 125
BROCHURES & PUBLICITY MATERIAL	100 000	65 000	68 250	71 683
EXHIBITION MATERIAL & WEBSITE	25 000	30 000	31 500	33 075
CONTR. PROV. TOURISM	85 000	85 500	89 775	94 264
CONTR. TOURISM ASSOCIATION	100 000	300 000	315 000	330 750
CRDP	150 000	200 000	210 000	220 500
SUB TOTAL	1 105 100	1 182 950	1 242 098	1 304 202
REPAIR AND MAINTENANCE				
EQUIPMENT	20 000	190 500	200 025	210 026
VEHICLE	25 000	30 000	31 500	33 075
SUB TOTAL	45 000	220 500	231 525	243 101
TOTAL EXPENDITURE	6 052 559	7 027 653	7 379 035	7 747 987
REVENUE				
SELLING OF GAME	-360 000	-360 000	-	-
TELEPHONE ACC PRIVATE	-16 500	-16 000	-16 800	-17 640
TOTAL REVENUE	-376 500	-376 000	-16 800	-17 640
SURPLUS/DEFECIT	5 676 059	6 651 653	7 362 235	7 730 347

	<u>CURRENT BUDGET</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>
	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>
<u>COMMUNITY DEVELOPMENT SERVICES</u>				
<u>NEAR SYSTEM</u>				
<u>GENERAL EXPENSES</u>				
PRINTING AND STATIONARY	7 140	7 854	8 247	8 659
HOUSEHOLD EXPENDITURE	11 035	9 200	9 660	10 143
TRAINING	76 000	80 000	84 000	88 200
CATERING/RECEPTION	3 150	-	-	-
TRAVEL + SUBSISTANCE	31 000	32 000	33 600	35 280
TELEPHONE	68 250	71 200	74 760	78 498
INSURANCE	36 750	40 000	42 000	44 100
SUB TOTAL	233 325	240 254	252 267	264 880
<u>REPAIR & MAINTENANCE</u>				
EQUIPMENT	183 375	182 746	191 883	201 477
SUB TOTAL	183 375	182 746	191 883	201 477
TOTAL EXPENDITURE	416 700	423 000	444 150	466 358
<u>REVENUE</u>				
TELEPHONE ACC PRIVATE	-5 000	-5 000	-5 250	-5 513
PROVINCIAL GRANT	-273 700	-	-	-
TOTAL REVENUE	-278 700	-5 000	-5 250	-5 513
SURPLUS /DEFECIT	138 000	418 000	438 900	460 845

GENERAL EXPENSES

BUDGET	BUDGET	BUDGET
2012/2013	2013/2014	2014/2015

ADVERTISEMENT	100 000	105 000	110 250
BANK COST	65 000	68 250	71 663
FUNERALS POOR & NEEDY	-	-	-
BOOKS+PUBLICATIONS	26 500	27 825	29 216
FUEL AND OIL	460 500	483 525	507 701
PRINTING AND STATIONARY	265 454	278 727	292 663
HOUSEHOLD EXPENDITURE	89 200	93 660	98 343
ELECTRICITY	580 000	609 000	639 450
TRAINING	520 000	546 000	573 300
CONFERENCES	99 500	104 475	109 699
MEMBERSHIP FEES	272 725	286 361	300 679
LICENCES	21 000	22 050	23 153
DISASTER ASSISTANCE	150 000	157 500	165 375
CATERING/RECEPTION	150 000	157 500	165 375
WORKMAN COMPENSATION	220 000	231 000	242 550
POSTA GES	12 500	13 125	13 781
TRAVEL + SUBSISTANCE	1 991 000	2 090 550	2 195 078
LEGAL FEES	150 000	157 500	165 375
TELEPHONE	933 000	979 650	1 028 633
UNIFORMS	28 775	30 214	31 724
RATES AND TAXES	85 000	89 250	93 713
REMOVAL EXPENSES	10 000	10 500	11 025
STUDY ASSISTANCE	100 000	105 000	110 250
RECORDS MANAGEMENT	30 000	31 500	33 075
PEST CONTROL	13 000	13 650	14 333
COMMUNICABLE DISEASE	15 000	15 750	16 538
COMMUNICATIONS	100 000	105 000	110 250
PUBLIC PARTICIPATION	50 000	52 500	55 125
EXHIBITIONS	80 000	84 000	88 200
MEDIA TOURS	25 000	26 250	27 563
TOURISM EVENTS	50 000	52 500	55 125
BROCHURES	65 000	68 250	71 663
EXHIBITIONS	30 000	31 500	33 075
IMBIZO'S	200 000	210 000	220 500
TARGETED GROUPS_WOMEN	45 000	47 250	49 613
TARGETED GROUPS_CHILDREN	45 000	47 250	49 613
TARGETED GROUPS_YOUTH	45 000	47 250	49 613
TARGETED GROUPS_DISABLED	45 000	47 250	49 613
ADVOCACY PROGRAMMES	50 000	52 500	55 125
CAPACITY BUILDING	364 381	382 600	401 730
HEALTH AND OCCUPATIONAL AWARENESS	150 000	157 500	165 375
INTERNAL AUDIT COMMITTEE	200 000	210 000	220 500
	7 932 535	8 329 162	8 745 620
MSIG	1 000 000		
EPWP	1 000 000		
LIBRARY DEVELOPMENT	204 000		
TOTAL	11 235 535		
CONTRIBUTIONS TO RESERVES	150 000		
CONTRIBUTIONS TO OTHER	385 500		
CONTRACTED SERVICES	968 450		

MSIG
EPWP
LIBRARY DEVELOPMENT
TOTAL

CONTRIBUTIONS TO RESERVES
CONTRIBUTIONS TO OTHER
CONTRACTED SERVICES

150 000
385 500
968 450

DEPRECIATION

	BUDGET 2012/2013	BUDGET 2013/2014	BUDGET 2014/2015
Office of Municipal Manager			
Office of Municipal Manager	20 000	21 000	22 050
IDP/PMS Unit	15 000	15 750	16 538
Internal Audit Unit	25 000	26 250	27 563
Risk Management Unit	20 000	21 000	22 050
	80 000	84 000	88 200
Office of Executive Mayor & Speaker			
Office of Executive Mayor & Speaker	380 000	399 000	418 950
	380 000	399 000	418 950
Budget & Treasury Office			
Budget & Treasury Office	100 000	105 000	110 250
Finance Management Grant	-	-	-
	100 000	105 000	110 250
HR & Corporate Services			
HR & Corporate Services	780 000	819 000	859 950
	780 000	819 000	859 950
Community Development Services			
Environmental Health	140 000	147 000	154 350
Transversal Programmes	0	-	-
Disaster Management	280 000	294 000	308 700
	420 000	441 000	463 050
Basic Services and Infrastructure			
PMU	15 000	15 750	16 538
Housing Unit	40 000	42 000	44 100
	55 000	57 750	60 638
Local Economic Development			
LED	32 000	33 600	35 280
	32 000	33 600	35 280
Total	1 847 000	1 939 350	2 036 318

Repairs and Maintenance

OFFICE OF THE MUNICIPAL MANAGER
OFFICE OF THE MUNICIPAL MANAGER (IDP &PMS UNIT)
INTERNAL AUDIT SERVICES
RISK MANAGEMENT SERVICES
OFFICE OF THE EXECUTIVE MAYOR/SPEAKER
BUDGET & TREASURY OFFICE
HR & CORPORATE SERVICES
COMMUNITY DEVELOPMENT SERVICES_ENVIRONMENTAL HEALTH)
COMMUNITY DEVELOPMENT SERVICES (DISASTER)
COMMUNITY DEVELOPMENT SERVICES (NEAR)
BASIC SERVICES AND INFRASTRUCTURE(PMU)
BASIC SERVICES AND INFRASTRUCTURE(HOUSING UNIT)
LOCAL ECONOMIC DEVELOPMENT

BUDGET 2012/2013	BUDGET 2013/2014	BUDGET 2014/2015
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10 000	10 500	11 025
5 000	5 250	5 513
10 000	10 500	11 025
5 000	5 250	5 513
120 000	126 000	132 300
25 000	26 250	27 563
601 000	631 050	662 603
55 000	57 750	60 638
38 500	40 425	42 446
182 746	191 883	201 477
45 000	47 250	49 613
18 000	18 900	19 845
220 500	231 525	243 101

1 335 746	1 402 533	1 472 660
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REVENUE 2012/2013

OTHER REVENUE

- Training
- Telephone Funds
- Rent Income
- Interest on external investments
- Contributions for library service
- Salary of staff
- Housing Allowance
- Sale of assets
- Miscellaneous income

HR. E.C.S	M.F.	COUNCIL	B.T.O	LOG	OP/MS	DISASTER	LED	MSR	COS	MS.G	PMU	GRANT/FIRE	FMG	IAU	HOUSING	RISK	LOG	EPMP			
150 000																					
50 000	8 500	50 000	8 500		5 000		16 000	5 000	8 000		1 200			5 000	3 500	5 000		150 000	160 000		
60 000			1 300 000																255 700	132 510	
							360 000							2 600 000					60 000	70 000	
																			1 300 000	1 250 000	
																			2 800 000	2 540 000	
																			300 000	-	
		100 000	10 000																-	-	
260 000	8 500	190 000	1 318 500		5 000		376 000	5 000	8 000		1 200			2 805 000	3 500	5 000		110 000	8 000	5 000	
																			4 585 700	4 620 510	4 735 776
																			55 361 000	58 250 000	61 815 000
													1 250 000						1 250 000	1 250 000	1 250 000
																			1 000 000	1 000 000	950 000
																			1 000 000	-	-
																			204 000	229 000	253 000
													1 250 000						58 815 000	60 729 000	64 286 000
																			-	-	-
																			-	-	-
																			61 800 700	63 349 510	69 063 776

OPERATIONAL TRANSFERS

- Equitable Share
- FMG
- MS.G
- EPMP mitigation Grant
- NEAR Systems
- Library Development Grant

CAPITAL TRANSFERS

- NEAR Systems
- Fire Grant

NATIONAL AND PROVINCIAL GRANTS

CONDITIONAL GRANT FUNDING		2012/2013	2013/2014	2014/2015
COMMUNITY DEVELOPMENT SERVICES (NEAR)		-	-	-
MUNICIPAL SYSTEM IMPROVEMENT GRANT		1 000 000	1 000 000	950 000
COMMUNITY DEVELOPMENT SERVICES (FIRE GRANT)		-	-	-
EPWP INTEGRATED GRANT		1 000 000	-	-
LOCAL GOVERNMENT FINANCE MANAGEMENT GRANT		1 250 000	1 250 000	1 250 000

3 250 000	2 250 000	2 200 000
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UNCONDITIONAL GRANT FUNDING				
EQUITABLE SHARE		55 361 000	58 251 000	61 815 000

55 361 000	58 251 000	61 815 000
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GRAND TOTAL

58 611 000	60 501 000	64 015 000
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NATIONAL ALLOCATIONS

EQUITABLE SHARE		55 361 000	58 251 000	61 815 000
MUNICIPAL SYSTEM IMPROVEMENT GRANT		1 000 000	1 000 000	950 000
EPWP INCENTIVE GRANT		1 000 000	-	-
LOCAL GOVERNMENT FINANCE MANAGEMENT GRANT		1 250 000	1 250 000	1 250 000
		58 611 000	60 501 000	64 015 000

PROVINCIAL ALLOCATIONS

NEAR SYSTEMS		-	-	-
LIBRARY DEVELOPMENT GRANT		204 000	229 000	253 000
FIRE GRANT		-	-	-
		204 000	229 000	253 000

GRAND TOTAL

58 815 000	60 730 000	64 268 000
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GRANT REVENUE EXCLUDING CAPITAL

58 815 000	60 522 700	64 268 000
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GRANT EXPENDITURE

COMMUNITY DEVELOPMENT SERVICES (NEAR)		55 361 000	-	-
COMMUNITY DEVELOPMENT SERVICES (NEAR)		418 000	-	-
LIBRARY DEVELOPMENT GRANT		204 000	229 000	253 000
MUNICIPAL SYSTEM IMPROVEMENT GRANT		1 000 000	1 000 000	950 000
COMMUNITY DEVELOPMENT SERVICES (FIRE GRANT)		-	-	-
EPWP INTEGRATED GRANT		1 000 000	-	-
LOCAL GOVERNMENT FINANCE MANAGEMENT GRANT		1 250 000	1 250 000	1 250 000
		59 233 000	2 479 000	2 453 000

	<u>CURRENT BUDGET</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>
	2011/12	2012/13	2013/14	2014/15
<u>OFFICE OF THE MUNICIPAL MANAGER</u>				
<u>SALARIES & ALLOWANCES</u>				
SALARIES	1 138 517	1 264 594	1 327 823	1 440 688
HOUSING SUBSIDY	41 340	54 792	57 532	62 422
BONUS	140 320	144 426	151 647	164 537
GROUP ASSURANCE	4 993	4 973	5 222	5 666
MEDICAL AID CONTRIBUTIONS	79 000	79 000	82 950	90 001
CAR ALLOWANCES	352 100	208 800	219 240	237 875
PENSION FUND CONTRIBUTIONS	101 897	103 607	108 787	118 034
UIF	5 917	4 438	4 660	5 056
LEAVE	-	-	-	-
INDUSTRIAL COUNCIL CONTR.	200	150	158	171
SKILLS DEVELOPMENT LEVIES	19 164	8 705	9 140	9 917
SUB TOTAL	1 883 448	1 873 485	1 967 159	2 134 368
<u>GENERAL EXPENSES</u>				
BOOKS+PUBLICATIONS	3 000	3 000	3 150	3 308
PRINTING AND STATIONARY	12 000	12 000	12 600	13 230
CONFERENCES	2 000	10 000	10 500	11 025
CATERING/RECEPTION	3 000	-	-	-
TRAVEL + SUBSISTANCE	98 000	100 000	105 000	110 250
TELEPHONE	42 000	45 000	47 250	49 613
DEPRECIATION	15 000	20 000	21 000	22 050
COMMUNICATION	200 000	100 000	105 000	110 250
SUB TOTAL	375 000	290 000	304 500	319 725
<u>REPAIR AND MAINTENANCE</u>				
EQUIPMENT	10 000	10 000	10 500	11 025
SUB TOTAL	10 000	10 000	10 500	11 025
TOTAL EXPENDITURE	2 268 448	2 173 485	2 282 159	2 465 118
<u>REVENUE</u>				
TELEPHONE ACC PRIVATE	-8 000	-8 500	-8 000	-8 000
TOTAL REVENUE	-8 000	-8 500	-8 000	-8 000
SURPLUS/ DEFECIT	2 260 448	2 164 985	2 274 159	2 457 118

	CURRENT BUDGET	BUDGET YEAR	BUDGET YEAR	BUDGET YEAR
	2011/12	2012/13	2013/14	2014/15
OFFICE OF THE MUNICIPAL MANAGER				
IDP/PMS UNIT				
SALARIES & ALLOWANCES				
SALARIES	838 559	1 172 487	1 231 112	1 292 667
HOUSING SUBSIDY	64 681	73 056	76 709	80 544
BONUS	90 125	97 707	102 593	107 722
GROUPASSURANCE	9 539	17 728	18 614	19 545
MEDICAL AID CONTRIBUTIONS	102 086	102 086	107 190	112 549
CAR ALLOWANCES	170 800	148 800	156 240	164 052
PENSION FUND CONTRIBUTIONS	194 670	211 048	221 600	232 680
UIF	5 917	5 917	6 213	6 524
LEAVE PAYMENTS	-	-	-	-
INDUSTRIAL COUNCIL CONTR.	200	200	210	221
SKILLS DEVELOPMENT LEVIES	16 907	18 002	18 902	19 848
SUB TOTAL	1 493 484	1 847 031	1 939 383	2 036 352
GENERAL EXPENSES				
BOOKS+PUBLICATIONS	250	-	-	-
PRINTING AND STATIONARY	5 000	6 000	6 300	6 615
CONFERENCES	2 500	8 000	8 400	8 820
MEMBERSHIP FEES	1 700	2 000	2 100	2 205
TRAVEL + SUBSISTANCE	56 000	65 000	68 250	71 663
TELEPHONE	29 000	35 000	36 750	38 588
INSURANCE	8 000	8 000	8 400	8 820
DEPRECIATION	10 000	15 000	15 750	16 538
CONSULTANCY SERVICES (IDP)	150 000	-	-	-
SUB TOTAL	262 450	139 000	145 950	153 248
REPAIR & MAINTENANCE				
EQUIPMENT	5 000	5 000	5 250	5 513
SUB TOTAL	5 000	5 000	5 250	5 513
TOTAL EXPENDITURE	1 760 934	1 991 031	2 090 583	2 195 112
REVENUE				
TELEPHONE ACC PRIVATE	-5 000	-5 000	-5 200	-5 300
TOTAL REVENUE	-5 000	-5 000	-5 200	-5 300
SURPLUS /DEFECIT	1 755 934	1 986 031	2 085 383	2 189 812

	<u>CURRENT BUDGET</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>
	<u>2011/2012</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>
<u>OFFICE OF THE MUNICIPAL MANAGER</u>				
<u>MUNICIPAL SYSTEM IMPROVEMENT</u>				
<u>PROJECT COST</u>				
GRANT EXPENDITURE	790 000	1 000 000	1 000 000	950 000
SUB TOTAL	790 000	1 000 000	1 000 000	950 000
TOTAL EXPENDITURE	790 000	1 000 000	1 000 000	950 000
<u>REVENUE</u>				
GRANTS PROJECTS	-790 000	-1 000 000	-1 000 000	-950 000
TOTAL REVENUE	-790 000	-1 000 000	-1 000 000	-950 000
SURPLUS/DEFECIT	-	-	-	-

	CURRENT BUDGET	BUDGET YEAR	BUDGET YEAR	BUDGET YEAR
	2011/12	2012/13	2013/14	2014/15
OFFICE OF THE MUNICIPAL MANAGER				
INTERNAL AUDIT SERVICES				
SALARIES & ALLOWANCES				
SALARIES	2 495 073	2 265 082	2 378 336	2 497 253
HOUSING SUBSIDY	87 756	109 584	115 063	120 816
BONUS	136 100	98 964	103 912	109 108
GROUPASSURANCE	15 895	23 991	25 190	26 450
MEDICALAID CONTRIBUTIONS	165 000	155 000	162 750	170 888
CAR ALLOWANCES	200 000	200 000	210 000	220 500
PENSIONFUND CONTRIBUTIONS	367 510	285 603	299 883	314 877
UIF	12 725	10 428	10 949	11 496
LEAVE	-	-	-	-
INDUSTRIAL COUNCIL CONTR.	500	400	420	441
SKILLS DEVELOPMENT LEVIES	41 192	36 781	38 620	40 551
SUB TOTAL	3 521 750	3 185 832	3 345 124	3 512 380
GENERAL EXPENSES				
BOOKS+PUBLICATIONS	1 500	2 000	2 100	2 205
PRINTING AND STATIONARY	5 000	6 000	6 300	6 615
TRAINING	110 000	150 000	157 500	165 375
CONFERENCES	13 000	13 000	13 650	14 333
MEMBERSHIP FEES	6 000	10 000	10 500	11 025
CATERING	3 000	-	-	-
TRAVEL + SUBSISTANCE	100 000	160 000	168 000	176 400
TELEPHONE	50 000	70 000	73 500	77 175
DEPRECIATION	25 000	25 000	26 250	27 563
AUDIT COMMITTEE	255 000	200 000	210 000	220 500
SUB TOTAL	568 500	636 000	667 800	701 190
REPAIR AND MAINTENANCE				
EQUIPMENT	10 000	10 000	10 500	11 025
SUB TOTAL	10 000	10 000	10 500	11 025
TOTAL EXPENDITURE	4 100 250	3 831 832	4 023 424	4 224 595
REVENUE				
TELEPHONE ACC PRIVATE	-4 000	-5 000	-5 250	-5 513
CONTRIBUTION FROM LM'S	-2 250 000	-2 800 000	-2 940 000	-3 087 000
TOTAL REVENUE	-2 254 000	-2 805 000	-2 945 250	-3 092 513
SURPLUS/DEFECIT	1 846 250	1 026 832	1 078 174	1 132 082

	<u>CURRENT BUDGET</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>
	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>
<u>OFFICE OF THE MUNICIPAL MANAGER</u>				
<u>RISK MANAGEMENT SERVICES</u>				
<u>SALARIES & ALLOWANCES</u>				
SALARIES	607 322	614 240	644 952	677 200
HOUSING SUBSIDY	36 528	36 528	38 354	40 272
BONUS	50 610	51 187	53 746	56 433
GROUPASSURANCE	5 357	9 287	9 752	10 239
MEDICALAID CONTRIBUTIONS	66 000	66 000	69 300	72 765
CAR ALLOWANCES	165 800	165 800	174 090	182 795
PENSIONFUND CONTRIBUTIONS	109 318	110 563	116 091	121 896
UIF	2 959	2 959	3 107	3 262
INDUSTRIAL COUNCIL CONTR.	100	100	105	110
SKILLS DEVELOPMENT LEVIES	10 152	10 279	10 793	11 332
SUB TOTAL	1 054 146	1 066 943	1 120 290	1 176 305
<u>GENERAL EXPENSES</u>				
PRINTING AND STATIONARY	1 000	1 000	1 050	1 103
TRAINING	2 700	10 000	10 500	11 025
CONFERENCES	500	8 000	8 400	8 820
MEMBERSHIP FEES	1 800	2 000	2 100	2 205
TRAVEL + SUBSISTANCE	31 800	35 000	36 750	38 588
TELEPHONE	15 000	17 000	17 850	18 743
DEPRECIATION	20 000	20 000	21 000	22 050
SUB TOTAL	72 800	93 000	97 650	102 533
<u>REPAIR AND MAINTENANCE</u>				
EQUIPMENT	5 000	5 000	5 250	5 513
SUB TOTAL	5 000	5 000	5 250	5 513
TOTAL EXPENDITURE	1 131 946	1 164 943	1 223 190	1 284 350
<u>REVENUE</u>				
TELEPHONE ACC PRIVATE	-5 000	-5 000	-5 000	-5 000
TOTAL REVENUE	-5 000	-5 000	-5 000	-5 000
SURPLUS/DEFECIT	1 126 946	1 159 943	1 218 190	1 279 350

	<u>CURRENT BUDGET</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>
	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>
<u>COUNCIL</u>				
<u>OFFICE OF THE EXECUTIVE MAYOR & SPEAKER</u>				
<u>SALARIES & ALLOWANCES</u>				
SALARIES	1 076 987	1 304 291	1 369 505	1 437 981
HOUSING SUBSIDY	35 676	73 056	76 709	80 544
BONUS	71 487	86 097	90 401	94 921
GROUP ASSURANCE	7 566	15 621	16 402	17 223
MEDICAL AID CONTRIBUTIONS	76 000	66 000	69 300	72 765
CAR ALLOWANCES	-	-	-	-
PENSION FUND CONTRIBUTIONS	123 517	143 336	150 503	158 028
UIF	8 876	8 876	9 320	9 786
LEAVE	-	-	-	-
INDUSTRIAL COUNCIL CONTR.	300	300	315	331
SKILLS DEVELOPMENT LEVIES	14 308	16 976	17 825	18 716
SUB TOTAL	1 414 717	1 714 552	1 800 280	1 890 294
<u>GENERAL EXPENSES</u>				
ADVERTISEMENT	100 000	100 000	105 000	110 250
FUEL AND OIL	200 000	200 000	210 000	220 500
PRINTING AND STATIONARY	30 000	20 000	21 000	22 050
HOUSEHOLD EXPENDITURE	85 000	80 000	84 000	88 200
CONFERENCES	30 000	30 000	31 500	33 075
MEMBERSHIP FEES	200 000	250 000	262 500	275 625
LICENCES	4 500	5 000	5 250	5 513
CATERING/RECEPTION	200 000	150 000	157 500	165 375
TRAVEL + SUBSISTANCE	870 000	800 000	840 000	882 000
LEGAL FEES	200 000	150 000	157 500	165 375
COUNCILLOR ALLOWANCES	3 800 000	3 900 000	4 095 000	4 299 750
TELEPHONE	180 000	200 000	210 000	220 500
INSURANCE	120 000	130 000	136 500	143 325
DEPRECIATION	350 000	380 000	399 000	418 950
PUBLIC PARTICIPATION	75 000	50 000	52 500	55 125
SUB TOTAL	6 444 500	6 445 000	6 714 750	7 105 613
<u>REPAIR AND MAINTENANCE</u>				
EQUIPMENT	40 000	40 000	42 000	44 100
VEHICLES	80 000	80 000	84 000	88 200
SUB TOTAL	120 000	120 000	126 000	132 300

CONTRIBUTIONS

POST RETIREMENT BENEFITS	1 000 000	1 000 000	1 050 000	1 102 500
CAPITAL REPLACEMENT RESERVE	1 000 000	1 000 000	1 050 000	1 102 500

SUB TOTAL	2 000 000	2 000 000	1 050 000	1 102 500
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TOTAL EXPENDITURE	9 979 217	10 279 552	9 691 030	10 230 707
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REVENUE

MISCELLANEOUS INCOME	-200 000	-100 000	-	-
TELEPHONE ACC PRIVATE	-85 000	-90 000	-100 000	-90 000
EQUITABLE SHARE (councillor allowance co	-1 203 000	-2 436 000	-2 755 000	-3 522 000
SALE OF ASSETS	-	-	-	-
DONATION (UKM)	-30 000	-	-	-

TOTAL REVENUE	-1 518 000	-2 626 000	-2 855 000	-3 612 000
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SURPLUS /DEFECIT	8 461 217	7 653 552	6 836 030	6 618 707
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	CURRENT BUDGET	BUDGET YEAR	BUDGET YEAR	BUDGET YEAR
	2011/12	2012/13	2013/14	2014/15
BUDGET & TREASURY OFFICE				
SALARIES & ALLOWANCES				
SALARIES	2 604 272	3 197 912	3 357 807	3 525 698
HOUSING SUBSIDY	144 574	219 168	230 126	241 633
BONUS	251 902	304 935	320 182	336 191
GROUP ASSURANCE	18 301	38 095	40 000	42 000
MEDICAL AID CONTRIBUTIONS	259 211	274 211	287 922	302 318
CAR ALLOWANCES	342 600	342 600	359 730	377 717
PENSION FUND CONTRIBUTIONS	373 495	429 752	451 239	473 801
UIF	16 872	16 273	17 086	17 941
LEAVE	-	-	-	-
INDUSTRIAL COUNCIL CONTR.	600	550	578	606
SKILLS DEVELOPMENT LEVIES	40 542	38 525	40 451	42 474
SUB TOTAL	4 052 371	4 862 021	5 105 122	5 360 378
GENERAL EXPENSES				
BANK COST	63 000	65 000	68 250	71 663
BOOKS+PUBLICATIONS	2 000	2 000	2 100	2 205
PRINTING AND STATIONARY	30 000	25 000	26 250	27 563
CONFERENCES	5 000	-	-	-
CATERING/RECEPTION	3 000	-	-	-
AUDIT FEES	1 537 000	1 300 000	1 365 000	1 433 250
POSTAGES	3 000	2 500	2 625	2 756
TRAVEL + SUBSISTANCE	105 000	90 000	94 500	99 225
TELEPHONE	85 000	85 000	89 250	93 713
INSURANCE	380 000	400 000	420 000	441 000
DEPRECIATION	75 000	100 000	105 000	110 250
WORKING CAPITAL/LEAVE CONT.	100 000	100 000	105 000	110 250
INSURANCE FUND	150 000	150 000	157 500	165 375
SUB TOTAL	2 538 000	2 319 500	2 435 475	2 557 249
REPAIR & MAINTENANCE				
EQUIPMENT	30 000	25 000	26 250	27 563
SUB TOTAL	30 000	25 000	26 250	27 563
TOTAL EXPENDITURE	6 620 371	7 206 521	7 566 847	7 945 189
REVENUE				
INTEREST DEPOSITS	-1 000 000	-1 300 000	-1 250 000	-1 280 000
TELEPHONE ACC PRIVATE	-7 500	-8 500	-8 000	-8 000
EQUITABLE SHARE	-19 872 000	-22 166 000	-23 813 000	-25 662 000
MISCELLANEOUS INCOME	-25 500	-10 000	-8 000	-5 000
TOTAL REVENUE	-20 905 000	-23 484 500	-25 079 000	-26 955 000
SURPLUS /DEFECIT	-14 284 629	-16 277 979	-17 512 153	-19 009 811

	<u>CURRENT BUDGET</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>
	<u>2011/2012</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>
<u>BUDGET & TREASURY OFFICE</u>				
<u>REPLACEMENT OF RSC LEVIES</u>				
<u>REVENUE</u>				
REPLACEMENT OF LEVIES	-29 864 000	-30 759 000	-31 682 000	-32 631 000
TOTAL REVENUE	-29 864 000	-30 759 000	-31 682 000	-32 631 000
SURPLUS/DEFECIT	-29 864 000	-30 759 000	-31 682 000	-32 631 000

	<u>CURRENT BUDGET</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>
	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>
<u>BUDGET & TREASURY OFFICE</u>				
<u>LOCAL GOV FINANCIAL MAN GRANT</u>				
<u>SALARIES & ALLOWANCES</u>				
SALARIES	637 145	662 585	633 214	602 375
UIF			-	-
LEAVE PAYMENT			-	-
INDUSTRIAL COUNCIL CONTR.	250	250	263	276
SKILLS DEVELOPMENT LEVIES	2 738	2 784	2 923	3 069
SUB TOTAL	640 132	665 619	636 400	605 720
<u>GENERAL EXPENSES</u>				
TRAINING	148 847	120 000	126 000	132 300
TRAVEL AND SUBSISTANCE	171 021	100 000	105 000	110 250
CAPACITY BUILDING /SYSTEMS	200 000	364 381	382 600	401 730
SUB TOTAL	519 868	584 381	613 600	644 280
TOTAL EXPENDITURE	1 160 000	1 250 000	1 250 000	1 250 000
<u>REVENUE</u>				
CONDITIONAL GRANT	-1 160 000	-1 250 000	-1 250 000	-1 250 000
TOTAL REVENUE	-1 160 000	-1 250 000	-1 250 000	-1 250 000
SURPLUS IDEFECIT	0	-0	-0	-0

	<u>CURRENT BUDGET</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>	<u>BUDGET YEAR</u>
	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>
<u>HR & CORPORATE SERVICES</u>				
<u>SALARIES & ALLOWANCES</u>				
SALARIES	4 670 984	4 982 307	5 231 423	5 492 994
HOUSING SUBSIDY	288 540	401 808	421 898	442 993
BONUS	416 262	453 635	476 317	500 133
GROUPASSURANCE	35 858	75 332	79 099	83 054
MEDICALAID CONTRIBUTIONS	574 465	569 465	597 938	627 835
CAR ALLOWANCES	758 613	506 600	531 930	558 527
PENSIONFUND CONTRIBUTIONS	731 792	774 703	813 438	854 110
UIF	31 875	34 025	35 727	37 513
LEAVE	-	-	-	-
INDUSTRIAL COUNCIL CONTR.	1 100	1 150	1 208	1 268
SKILLS DEVELOPMENT LEVIES	73 558	77 214	81 075	85 129
SUB TOTAL	7 583 047	7 876 241	8 270 053	8 683 555
<u>GENERAL EXPENSES</u>				
BOOKS+PUBLICATIONS	15 864	16 000	16 800	17 640
PRINTING AND STATIONARY	110 000	130 000	136 500	143 325
ELECTRICITY	528 000	580 000	609 000	639 450
TRAINING	129 000	150 000	157 500	165 375
CATERING/RECEPTION	3 000	-	-	-
WORKMAN COMPENSATION	240 000	220 000	231 000	242 550
POSTAGES	8 000	10 000	10 500	11 025
TRAVEL + SUBSISTANCE	100 000	120 000	126 000	132 300
TELEPHONE	240 000	240 000	252 000	264 600
DEPRECIATION	729 164	780 000	819 000	859 950
SECURITY	290 000	320 000	336 000	352 800
UNIFORMS	9 000	10 000	10 500	11 025
RATES AND TAXES	102 000	85 000	89 250	93 713
REMOVAL EXPENSES	20 000	10 000	10 500	11 025
STUDY ASSISTANCE	89 616	100 000	105 000	110 250
RECORDS MANAGEMENT	30 000	30 000	31 500	33 075
SUB TOTAL	2 643 644	2 801 000	2 941 050	3 088 103
<u>REPAIR & MAINTENANCE</u>				
BUILDINGS	200 000	250 000	262 500	275 625
SERVICE AGREEMENTS	621 164	680 000	714 000	749 700
EQUIPMENT	350 000	350 000	367 500	385 875
GARDENS	735	1 000	1 050	1 103
SUB TOTAL	1 171 899	1 281 000	1 345 050	1 412 303

CAPITAL COST

INTEREST EXTERNAL

250 000		250 000		240 000		220 000
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250 000		250 000		240 000		220 000
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TOTAL EXPENDITURE

11 648 590		12 208 241		12 796 153		13 403 960
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REVENUE

TRAINING

-129 600		-150 000		-160 000		-160 000
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RENT BUILDINGS

-40 000		-60 000		-70 000		-80 000
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TELEPHONE ACC PRIVATE

-47 370		-50 000		-35 000		-35 000
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TOTAL REVENUE

-216 970		-260 000		-265 000		-275 000
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SURPLUS/DEFECIT

11 431 620		11 948 241		12 531 153		13 128 960
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	CURRENT BUDGET	BUDGET YEAR	BUDGET YEAR	BUDGET YEAR
	2011/12	2012/13	2013/14	2014/15
COMMUNITY DEVELOPMENT SERVICES				
ENVIRONMENTAL HEALTH SERVICES				
SALARIES & ALLOWANCES				
SALARIES	2 964 871	3 495 835	3 670 627	3 854 158
HOUSING SUBSIDY	160 536	200 904	210 949	221 497
BONUS	301 049	329 108	345 564	362 842
GROUPASSURANCE	24 330	42 481	44 605	46 835
MEDICALAID CONTRIBUTIONS	337 000	337 000	353 850	371 543
CAR ALLOWANCES	755 800	755 800	793 590	833 270
PENSIONFUND CONTRIBUTIONS	479 653	505 726	531 012	557 563
UIF	17 072	17 752	18 640	19 572
LEAVE PAYMENTS	-	-	-	-
INDUSTRIAL COUNCIL CONTR.	650	600	630	662
SKILLS DEVELOPMENT LEVIES	52 082	55 606	58 386	61 305
SUB TOTAL	5 093 043	5 740 812	6 027 853	6 329 245
GENERAL EXPENSES				
FUNERALS/POOR AND NEEDY	7 000	-	-	-
BOOKS+PUBLICATIONS	2 000	2 000	2 100	2 205
FUEL AND OIL	80 000	100 000	105 000	110 250
PRINTING AND STATIONARY	12 000	12 000	12 600	13 230
CONFERENCES	5 000	10 000	10 500	11 025
MEMBERSHIP FEES	5 500	8 200	8 610	9 041
LICENCES	5 000	8 000	8 400	8 820
CATERING/RECEPTION	2 000	-	-	-
TRAVEL + SUBSISTANCE	90 000	100 000	105 000	110 250
TELEPHONE	65 000	75 000	78 750	82 688
INSURANCE	30 000	35 000	36 750	38 588
DEPRECIATION	120 000	140 000	147 000	154 350
PEST CONTROL	10 000	13 000	13 650	14 333
UNIFORMS	1 000	1 000	1 050	1 103
HEALTH AND OCCUPATIONAL AWARENESS	200 000	150 000	157 500	165 375
COMMUNICABLE DISEASE CONTROL	7 000	15 000	15 750	16 538
SUB TOTAL	641 500	669 200	702 660	737 793
REPAIR & MAINTENANCE				
EQUIPMENT	12 000	20 000	21 000	22 050
VEHICLES	13 000	35 000	36 750	38 588
WATER QUALITY MANAGEMENT	37 500	-	-	-
SUB TOTAL	62 500	55 000	57 750	60 638
TOTAL EXPENDITURE	5 797 043	6 465 012	6 788 263	7 127 676
REVENUE				
TELEPHONE ACC PRIVATE	-8 000	-8 000	-8 000	-8 000
TOTAL REVENUE	-8 000	-8 000	-8 000	-8 000
SURPLUS/DEFECIT	5 789 043	6 457 012	6 780 263	7 119 676

	<u>CURRENT BUDGET</u>		<u>BUDGET YEAR</u>		<u>BUDGET YEAR</u>		<u>BUDGET YEAR</u>
	<u>2011/12</u>		<u>2012/13</u>		<u>2013/14</u>		<u>2014/15</u>
<u>COMMUNITY DEVELOPMENT SERVICES</u>							
<u>TRANSVERSAL PROGRAMMES</u>							
<u>GENERAL EXPENSES</u>							
FUEL AND OIL	20 000		20 000		21 000		22 050
TRAVEL + SUBSISTANCE	10 800		10 000		10 500		11 025
CHILDREN	45 000		45 000		47 250		49 613
YOUTH	45 000		45 000		47 250		49 613
WOMEN	45 000		45 000		47 250		49 613
DISABLED	45 000		45 000		47 250		49 613
ADVOCACY PROGRAMMES	100 000		50 000		52 500		55 125
SUB TOTAL	310 800		260 000		273 000		286 650
<u>REPAIR & MAINTENANCE</u>							
VEHICLES			-		-		-
SUB TOTAL	-				-		-
TOTAL EXPENDITURE	310 800		260 000		273 000		286 650
SURPLUS/DEFECIT	310 800		260 000		273 000		286 650

ANNEXURE 3

**JOHN TAOLO GAETSEWE DISTRICT
MUNICIPALITY**

**IDP & BUDGET FRAMEWORK
PROCESS PLAN**



2012-2013 FINANCIAL YEAR

August 2011

SECTION 1

1. Introduction.

Section 28(1) of the Act requires each municipal council to adopt a process set out in writing to guide the planning, drafting, adoption and review of its integrated development plan. The Process Plan has to include the following:

- A programme specifying the time frames for the different planning steps
- The structures that will manage the planning process
- How the public will participate and structures that will be created to ensure this participation and consultation of local communities, organs of state and other role players
- Time schedule for the planning process
- Institutional arrangements i.e. who is responsible for what
- How will the process be monitored
- Mechanisms and procedures for vertical and horizontal alignment.
- Cost estimates for the review process.

1.1. Legal Context

1.1.1. The Legal Status of the IDP

The legal status of the IDP is defined in the MSA which says that the IDP:

- informs all planning and development, and all decisions with regard to planning and development, in the municipality;
- binds all persons (except in case of inconsistencies with national or provincial legislation); and
- requires that the municipal council give effect to it by conducting its affairs in a manner which is consistent with the IDP.

1.1.2. The Integrated Development Plan

In terms of Chapter 5 and Section 25(1) of the Municipal Systems Act (2000):

"Each municipal council must, within a prescribed period after the start of its elected term, adopt a single, all inclusive and strategic plan for the development of the municipality which-

- a) Links integrates and coordinates plans and takes into account proposals for the development of the municipality;
- b) Aligns the resources and capacity of the municipality with the implementation of the plan;
- c) Complies with the provisions of this Chapter; and
- d) Is compatible with national and provincial development plans and planning requirements binding on the municipality in terms of legislation."

1.1.3. The Core Components of the IDP

In terms Chapter 5 and Section 26 of the Municipal Systems Act (2000) the following are the prescribed core components of integrated development plans:

An integrated development plan must reflect-

- a) The municipal council's vision for the long term development of the municipality with special emphasis on the municipality's most critical development and internal transformation needs;
- b) An assessment of the existing level of development in the municipality, which must include an identification of communities which do not have access to basic municipal services;
- c) The council's development priorities and objectives for its elected term, including its local economic development aims and its internal transformation needs;
- d) The council's development strategies which must be aligned with any national and provincial sector plans and planning requirements binding on the municipality in terms of legislation;
- e) A spatial development framework which must include the provision of basic guidelines for a land use management system for the municipality;
- f) The council's operational strategies;
- g) Applicable disaster management plans;
- h) A financial plan, which must include a budget projection for at least the next three years; and
- i) The key performance indicators and performance targets determined in terms of section 41.

1.1.4. The Legal Basis for an IDP Process Plan

This municipality's Process Plan is prepared in terms of Section 28 of the Local Government: Municipal Systems Act 32 of 2000 which specifically prescribes that: "(1) Each municipal council, within a prescribed period after the start of its elected term, **must adopt a process set out in writing to guide the planning, drafting, adoption and review of its integrated development plan.**"

Further, the Act set out detailed requirements that must be met by stating that "... (2) ...the municipality must through appropriate mechanisms, processes and procedures established**consult the local community** before adopting the process", and must "... (3).... must give notice to the local community of particulars of the process it intends to follow."

1.1.5. The Annual Budget

The Annual Budget and the IDP are inextricably linked to each other. This linkage and the alignment of the IDP, Budgeting and PMS processes are prescribed by Section 21 of the MFMA which stipulates that:

"... (1)...The Mayor of a municipality must...(b)...**At least 10 months** before the start of the budget year, table in the municipal council **a time schedule outlining key deadlines** for...-

- i. The **preparation, tabling and approval** of the annual budget;
- ii. The **annual review** of-
 - aa) The integrated development plan in terms of section 34 of the Municipal Systems Act; and
 - bb) The budget related policies.
- iii. The **tabling and adoption** of any amendments to the integrated development plan and the budget-related policies; and
- iv. The **consultative processes** forming part of the processes referred to in subparagraphs (i), (ii) and (iii)."

1.2. Key Elements To Be Addressed In This Process

The following is a summary of the main activities to be undertaken during this IDP Process:

1.2.1. Assessment Issues

- o Comments received from the various role-players in the IDP preparation process, including the comments received from the MEC; and
- o Areas, shortcomings and weaknesses identified through self-assessment.

1.2.2. Review of the strategic elements of the IDP in terms of council's new priorities

- o Review of the Vision, Mission and Developmental Objectives;
- o Review of the key strategic elements of the IDP;
- o Review of the PMS Framework;

1.3. Vertical and Horizontal alignment

1.3.1. District-wide IDP Framework

Section 27 of the MSA requires that District must prepare and adopt an all inclusive IDP Framework which specifies how the District and local municipalities under its jurisdiction will align their IDP's. This inclusive Framework set the tone of 'integrated planning alignment' and establishes the connection for compulsory relationships between the district and local municipalities in the district area to ensure that there is sustenance of proper consultation, coordination and alignment of the review process of the district municipality and various local municipalities.

1.3.2. Alignment with Sector Plans

The alignment of the John Taolo Gaetsewe District Municipality's Process Plan with sector departments and other stakeholders plans is vital to ensure that sector priorities can be reflected in the project prioritisation process, and also that their projects can be reflected in the municipality's IDP documentation.

SECTION 2

2. Institutional Arrangements

In order to manage the IDP Process, and to provide for effective public participation therein, it is proposed that the following Organizational arrangements are being revamped or where they are still effective will continue to function as before and will be strengthened as the need arises.

An IDP Steering Committee (IDP SC) has been operational since the inception of the IDP preparation process. The IDP SC acts as a support to the local municipalities IDPs and IDP Representative Forum, doing detailed planning, making technical decisions and inputs, to the Municipal Managers, Section 57 Managers and the IDP Managers. This IDP SC, as well as the Representative Forum will be reconstituted for the IDP preparation process.

2.1. The IDP Steering Committee

- The IDP SC will be chaired by the Municipal Manager and in his absence, by the IDP/PMS Manager.
- Members of the IDP SC will comprise the Senior Management of the DM, the staff responsible for the preparation of the IDP, PMS and Budget and any other members as the Municipal Manager may deem fit.
- Handling of all issues to be recommended to Council.
- Provide terms of reference for the various planning activities associated with the IDP,
- Commission research studies as may be required;
- Considers and comments on:
 - Inputs from sub-committee/s, study teams and consultants;
 - Inputs from provincial sector departments and support providers; and
 - IDP Rep Forum members.
- Processes, summarise and document outputs;
- Makes content and technical recommendations; and
- Prepare, facilitate and documents meetings.

2.2. The IDP/PMS Manager And Responsibilities

Amongst other, the following responsibilities have been allocated to the IDP Manager for the IDP Process:

- o To ensure that the Process Plan is finalised and adopted by Council;
- o To adjust the IDP according to the proposals of the MEC;
- o To identify additional role-players to sit on the IDP Representative Forum;
- o To ensure the continuous participation of role players;
- o To monitor the participation of role players;
- o To ensure appropriate procedures are followed;
- o To ensure documentation is prepared properly;
- o To carry out the day-to-day management of the IDP process;
- o To respond to comments and enquiries;
- o To ensure alignment of the IDP with other IDP's within the District Municipality;
- o To coordinate the inclusion of Sector Plans into the IDP documentation;
- o To co-ordinate the inclusion of the Performance Management System (PMS) into the IDP;
- o To submit the reviewed IDP to the relevant authorities.

2.3. IDP Representative Forum (LMs)

The IDP Representative Forum (IDP RF) will be constituted as part of the preparation phase of the IDP and will continue its functions throughout the annual IDP Review processes. The proposed composition of the IDP RF could be as follows:

- Councillors;
- Traditional leaders;
- Ward Committee Chairpersons;
- Senior Municipal Officials;
- District IDP and PMS Manager;
- Stakeholder representatives of organised groups;
- Advocates of unorganised groups;
- Resource persons;
- Other community representatives;
- National and Provincial Departments regional representatives;
- NGO's; and
- Parastatal organisations.

The Terms of Reference for the IDP RF is as follows:

- Represent the interest of the municipality's constituency in the IDP process;
- Provide an organisational mechanism for discussion, negotiation and decision making between the stakeholders inclusive of municipalities.
- Ensure communication between all the stakeholder representatives inclusive of municipal government; and
- Monitor the performance of the planning and implementation process.

2.4. Municipal Council

The municipal council will be responsible for:

- Adopting the Process Plan.
- Managing and coordinating the IDP Review process by:
 - Ensuring alignment of the Local Municipalities IDP to that of the District Municipality.
 - Ensuring that business plans and budget decisions are based on the IDP.
 - Ensuring that Key Performance Indicators and Targets as outlined in the IDP are realistic and achievable.
 - Ensuring that the IDP and the budget are aligned.
 - Ensuring that there is a linkage between the IDP, the Performance Management System (PMS), and the Budget Process.
 - Monitoring the implementation of the IDP.
 - Ensuring that the review process complies with the prescribed legislation.
 - Approving and adopting the revised IDP.

2.5. Key External and Internal Role Players

The following are the key role players in the IDP Review Process. At various stages in the review process shall the District IDP/PMS Manager confirm the identification of the other role players or due consideration shall be taken when removing or adding other stakeholders to the existing list of stakeholders in the IDP Process:

The following are the major roles and responsibilities of each role player in the IDP Review Process:

2.5.1. Internal Role Players

2.5.1.1. The Executive Mayor

- Is responsible for the overall management, co-ordination and monitoring of the process.
- Responsible for the final adoption of the IDP, Budget, Service Delivery and Budget Implementation Plan.

2.5.1.2. Municipal Manager & IDP/PMS Manager

- Decide on planning process.
- Monitor process.
- Overall Management and co-ordination.
- Day-to-day management of the process.
- Drafting of the IDP Review documentation.

2.5.1.3. IDP Management Committee

- Will be chaired by the Municipal Manager, and consist of senior officials who will assist in formulating the process plan, analysis, objectives and strategies.
- Provide technical expertise.
- Will provide relevant sector information.
- Will provide budget information.
- Prepare and integrate project proposals.

2.5.1.4. The IDP Officer

- Will assist the IDP Manager to make all arrangements necessary to comply with the IDP process plan, including research, and to make sure that deadlines are met to deliver the final IDP document.

2.5.1.5. Portfolio Committees (Project Task Teams)

- Consider input from the IDP Steering & IDP Management Committee for Project Prioritization.
- Establish Project Task Teams relevant to the sector and the portfolio for technical assistance on projects.
- Co-opt resource persons to serve on the PTTs.
- Recommend to the IDP Rep Forum the Priority Community Based Planning Issues, Objectives, Strategies, Annual Targets & Projects with budget allocation for implementation.

2.5.1.6. Local Municipalities Ward Councilors and Ward Committees

- Will be the key-role-players to communicate all information to the communities, to ensure that all needs and issues are included in the IDP Document.
- Facilitate identification and conceptualization of community needs
- Oversight role on Programmes and Projects implementation.

2.5.2. External Role Players

The following are the external role players and their responsibilities:

2.5.2.1. National and Provincial departments

- Will be engaged at District level.
- Provide data and information.
- Provide budget guidelines.
- Facilitate alignment of budgets with the IDP.
- Provide professional and technical support.

2.5.2.2. Service agencies/ Service Providers/ Consultants/NGOs

- Representing stakeholder interests.
- Contributing knowledge and ideas.
- Technical input during discussions.
- Provide data and information.
- Ensuring alignment.

SECTION 3

3. IDP Process Plan

3.1. IDP Phases 0 to 5

Phase	IDP	Timeframes	Target Date
0	Process Plan	10 Months before the start of the Fin Year.	End Aug. 11
1	Analysis	Two (2) Months.	End Oct. 11
2	Objectives & Strategies	Two (2) Months.	End Dec. 12
3	Projects	One and a half Months.	15 Feb. 12
4	Integration	Estimated time needed.	05 Mar. 12
Allow time for budget alignment.			
5	Draft Approval	90 Days before the start of the Fin Year.	31 March 11
	Final Approval	30 Days before the start of the Fin Year.	31 May 12

Table 1: IDP Process Plan

3.2. Chart of IDP

Year →	11				12																															
	11				12																															
	11				12																															
Month →	Sep				Oct				Nov				Dec				Jan				Feb				Mar				Apr				May			
	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4
Week →																																				
0	Process Plan																																			
1	Analysis																																			
2	Objectives & Strategies																																			
3	Project																																			
4	Integration																																			
5	Approval																																			

Table 2: Chart of IDP

SM

3.3. IDP Process Plan

Activities	Start Date	Responsible Staff / Off.	Notes	Need Council Resolution
Phase 0 - Preparation Phase				
Consult with Local Municipalities regarding their IDP Process Plan.	July 11	MM, IDP/PMS Manager		
Review IDP related policies if necessary.	August 11	Executive Mayor, MM and IDP/PMS Manager		Yes
Compile & Adopt The Process Plan.				
Phase 1 - Analysis Phase				
Gather information through the IDP Rep Forums of the Local Municipalities facilitated by the IDP/PMS Manager.	On quarterly basis.	IDP/PMS Manager		
Technical and Political IGRF Meeting	September 11	MM, IDP/PMS Manager		
IDP Regional Steering Committee	September 11	MM, IDP/PMS Manager.		
Identify new and appropriate projects	October 11	MM		
Internal IDP Review workshop or meeting with individual Managers	End Nov. 12	IDP/PMS Manager		
IDP Lekgotla	End Nov. 12	Executive Mayor		
Compilation of existing information gathered from IDP Rep Forums, SDF and other sources.	End Dec. 11	MM/ IDP/PMS Manager	IDP Unit needs to confirm integrity of data.	
Technical and Political IGRF Meeting	Dec 11	MM and Executive Mayor.		
Regional IDP Steering Committee	Dec 11	MM and IDP/PMS Manager		

(SDF)

Activities	Timeframe	Responsible Officer	Notes	Need Council Resolution
Phase 2 - Objectives & Strategies				
Submission of project lists from Local Municipalities not later than 31st Jan 2012	Jan 12	MM, IDP/PMS Manager		
<ul style="list-style-type: none"> Review Vision, Mission & Values. (IDP Workshop) Develop & Prioritize Detailed Objectives. Develop Detailed Strategies to Achieve the Objectives. Regional IDP Steering Meeting. Technical and Political IGRF Meeting 	Feb 12	Council and Management	To address the issues as identified in the analysis phase.	
	Feb 12	MM, IDP/PMS Manager		
	Mar 12	MM, IDP/PMS Manager		
Phase 3 - Project Phase				
Design Detailed Project Proposals.	15 Feb 12	MM and Directors		
Give technical guidance to Prioritize Projects.	15 Feb 12	MM and Directors		Yes, Final IDP
Capture Projects.	15 Feb 12	Relevant Directors & Portfolios		Yes, Final IDP
Phase 4 - Integration Phase				
Integrate programmes & projects with Eskom (DME), Provincial Sector Dept. etc.	15 Mar 12	MM	Take part in RDM IDP Rep Forum.	Yes
Develop or Review:				
<ul style="list-style-type: none"> Financial Management Plan. 5 Year Financial Plan. 5 Year Capital Investment Programme. 	March 12	MM, CFO, Budget Steering Committee		Yes, Final IDP
	March 12	MM, CFO, Budget Steering Committee		Yes, Final IDP
	March 12	MM, CFO, Budget		Yes, Final IDP

Activities	Dates	Responsible Party	Notes	Need Council Resolution
<ul style="list-style-type: none"> PMS Framework and systems. 	End Feb. 12	Steering Committee		
<ul style="list-style-type: none"> Workplace Skills Plan. 	End Jun. 12	Executive Mayor & MM		Yes, Final IDP
<ul style="list-style-type: none"> Employment & Gender Equity Plan. 	Oct. 12	MM, CFO, Budget Steering Committee		Yes, Final IDP
<ul style="list-style-type: none"> Organizational Structure. 	End Feb. 12	MM, CFO, Budget Steering Committee		Yes, Final IDP
<p>Phase 5 - Approval</p> <ul style="list-style-type: none"> Executive Mayor produces the Draft IDP and Budget for 12/13 by no later than 31 March 2012. 	Mar. 12	Corporate Services		Yes, Final IDP
<ul style="list-style-type: none"> MM place notice that the Council has adopted its Draft IDP and Budget in Local Newspapers. 	Apr. 12	Executive Mayor, Speaker & MM		Yes, Draft IDP & Budget
<ul style="list-style-type: none"> Conduct Public hearings on IDP and Budget. (IDP and Budget Road Shows) 	Apr. 12	MM		
<ul style="list-style-type: none"> Consider inputs and comments received from the IDP/Budget Road Shows. 	Apr. 12	Office of the Speaker	Capture all the inputs from community and submit to PIMS	
<ul style="list-style-type: none"> Executive Mayor tables the final IDP and budget for adoption. 	Apr. 12	MM and IDP/PMS Manager.		
<ul style="list-style-type: none"> IDP sent to MEC within 10 days after the adoption by Council. 	May 12	Executive Mayor and Council		Yes, Final IDP and Budget
<ul style="list-style-type: none"> MM place notice that the Council has adopted its reviewed IDP in Local Newspapers. 	Jun. 12	MM, IDP/PMS Manager.	MEC acknowledge receipt in writing.	

Activities	Date/Time	Responsible Party	Notes	Need Council Resolution
<ul style="list-style-type: none"> Regional IDP Steering Committee Meeting 	Jun. 12	MM, IDP and PMS Manager.	Meet with Local Municipalities to prepare the next IDP Process Plan	

Table 3: IDP Process Plan

3.4. Planning, Budgeting and Performance Management Programme

The following are key activities that need to take place:

Activity	Timeframe (Deadline) of Activity.	Timeframe to report on or referred to.	Finance	IDP	PMS/SBIP	Admin	Resolution	Responsible Person/s and/or Portfolio	Reference to Legislation.
September 2011									
Strategy Risk Assessment	End Sept. 11	12/13 Fin Year				X		Risk Unit	
December 2011									
November Monthly Budget Statement.	14 th Dec 11	Nov 11	X					CFO	MFMA 71
November Monthly Performance Reports.	Dec 11	Nov 11			X			HODs	MSA 41 and MFMA 71
January 2012									
Council establishes an Oversight Committee to consider the annual report and conduct public hearings on the annual report and priorities.	After OAG & Annual Report Jan 12	11/12 Fin Year			X			Council	MFMA 129
Submit 10/11 Audit Report to Council.	Jan 12	10/11 Fin Year	X		X			MM	
Consolidation of the results of the Community Satisfaction Survey, IDP priority review survey.	Jun 12	11/12 Fin Year		X	X			Communications & IDP/PMS Unit	

15/1

Activity	Timeframe (Deadline) of Activity.	Timeframe to report on or referred to.	Finance	IDP	PMS/SBIP	Admin	Resolution	Responsible Person/s and/or Portfolio	Reference to Legislation.
January 2012									
December Monthly Performance Report.	Jan 12	Dec 11			X			HODs	MFMA 71
December Monthly Budget Statement.	14 Jan 12	Dec 11	X					CFO	
Executive Mayor tables Annual Report to Council.	Within 7 months after Fin Year end. Jan 12	10/11 Fin Year	X		X			Executive Mayor	MFMA 121 & 127
2nd Quarter report on budget implementation to Council.	Jan 12	Oct to Dec 11	X					Executive Mayor & MM	MFMA 52 and 166
Mid-year Budget and Performance Assessment.	Jan 12	01 Jul to Dec 11	X		X			Executive Mayor & MM	MFMA 72
2nd Quarter Meeting of the Audit Committee for the Quarterly, Mid-year Budget and Performance Assessment and Risk Assessment Reports.	30 th Jan 12	01 Jul to Dec 11			X			MM, HODs & Risk Manager	
2nd Quarter review of Section 57 employees.	Jan 12	Oct to Dec 11			X			Executive, MM	
February 2012									
January Monthly Performance Reports.	Feb 12	Jan 12			X			HODs	MSA 41 and MFMA 71
January Monthly Budget Statement.	14 Feb 12	Jan 12	X					CFO	
Mid-year Budget and Performance Assessment Report to Council.	24 Feb 12	Jul to Dec 11	X		X			Executive Mayor, MM	

(Signature)

Copies of the Annual report are submitted to the National and Provincial Treasury Departments, OAG, Legislature and the Department of Local Government.	Feb 12	10/11 Fin Year	X	X				MM	
MM publicizes Annual Report and invites community representations.	Feb 12	10/11 Fin Year	X	X				MM	
Adjustment Budget Meeting	Feb 12	Jul to Dec 11	X					CFO	
March 2012									
February Monthly Performance Reports.	Mar 12	Feb 12		X				HODs	MFMA 71
February Monthly Budget Statement.	13 Mar 12	Feb 12	X					CFO	
Council adopts the Draft IDP and Budget for the 12/13	March 12		X	X				MM and CFO	
Council presents Mid-year Budget and Performance Assessment Report to Community.	31 Mar 12	10/11 Fin Year	X	X				Council	
Council adopts the 10/11 Annual & AG Report.	31 March 12	10/11 Fin Year	X	X				Council	
Council adopts the 10/11 Oversight Report.	31 Mar 12	10/11 Fin Year		X				Council	
April 2012									
March Monthly Performance Reports.	25 April 12	March 12		X				HODs	MFMA 71
March Monthly Budget Statement.	10 April 12	March 12	X					CFO	
3rd Quarter reports on budget implementation to council.	25 April 12	Jul 11 to Mar 12	X					Executive Mayor, MM, CFO	
Meeting of the Audit Committee.	20 April 12	Jul 11 to Mar 12		X					

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3rd Quarter review of section 57 employees.		Jul 11 to Mar 12	X			Executive Mayor, MM	MSA 16 and MFMA 22
Publish the 12/13 IDP & Budget for public comments & input.	06 April 12	12/13 Fin Year	X			MM	
Submit annual draft IDP and Budget to National and Provincial Treasury, other municipalities and prescribed organs of state.	07 April 12	12/13 Fin Year	X			MM	MFMA 23
Committee of Council conducts public hearings on the budget.	April 12	10/11 Fin Year	X			Council	
MM submits minutes of the Annual Report meeting to the National and Provincial Treasury, OAG, Legislature and the Department of Local Government.	End of May 12	May 12	X			MM	MFMA 52 and 166 PPMR 14 (2)
May 2012							
Publish the Oversight Report.	May 12	10/11 Fin Year	X			MM	
April Monthly Performance Reports.	10 May 12	Apr 12	X			HODs	MFMA 71
April Monthly Budget Statement.	14 May 12	Apr 12	X			CFO	
Executive Mayor tables the Final 12/13 IDP & Budget for approval.	May 12	12/13 Fin Year	X			Executive Mayor	
Consider Approval of the Annual Report	May 12	July 11 to June 12	X			Executive Mayor	
June 2012							
May Monthly Performance Reports.	Jun 12	May 12	X			HODs	MFMA 71
May Monthly Budget Statement.	Jun 12	May 12				CFO	
Approved 12/13 IDP and Budget submitted to the MEC for Local Government, the National and Provincial Treasury, OAG, The Legislature and XDM.	10 Jun 12	12/13 Fin Year	X			Council	MSA 25

The community is given notice in the media that the IDP and Budget have been adopted and that copies and extracts of the plan are available for public inspection.	14 Jun 12	12/13 Fin Year	X				Executive Mayor	
Approved IDP and budget are published on the Municipal website.	07 Jun 12	June	X				Corporate Serv	
A summary of the plan is published in booklet form and distributed to members of the public.	Jun 12	12/13 Fin Year	X				Communication	MFMA 69
• Draft Top Layer SDBIP (to be approved by the Executive Mayor)	28 Days after adoption of IDP and Budget	12/13 Fin Year	X	X			MM & Executive Mayor	MFMA 53
• Draft Performance Plans & Agreements for the MM and Senior Managers.	30 Jun 12	12/13 Fin Year	X	X			MM & Executive Mayor	

Table 4: Planning Budgeting & Performance Management Programme

Handwritten initials/signature